



# **UNICREDIT GROUP 3Q11 RESULTS**

Federico Ghizzoni, Chief Executive Officer



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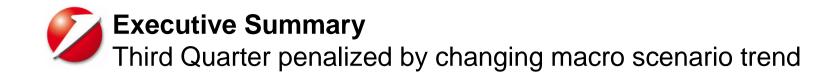




Consolidated Results 3Q11

Annex





## 3Q Operating results characterized by adverse macro scenario and seasonality

- ✓ Revenues down q/q, due to Trading Loss and seasonal effects on Fees
- ✓ Costs down q/q with HR costs slightly up and Non-HR costs down by 4.4%
- ✓ Loan loss provisions reach 1.8bn (resulting in a 9M Cost of Risk of 108 bp)
- Significant one-offs<sup>(1)</sup> below the operating profit level (mainly non cash items) due to:
  - ✓ negative impact of medium term macro expectations and regulation (Goodwill and Trademarks impairments for 8.7bn and 662mln respectively, Strategic Investments for 480 mln, DTA Write-Off for 100 mln);
  - ✓ Market evolution (Greek bonds impairment for 181 mln);
- Funding: good positioning in a difficult environment
  - ✓ 2011 Funding Plan completed, the Group is pre-funding 2012 thanks to diversified sources by geography and type
- Core Tier 1 ratio at 8.74%, -38 bp q/q mainly due to Cashes restructuring and results dynamic. Core Tier 1 ratio at 10.35% pro-forma for the 7.5bn Rights Issue<sup>(2)</sup>



<sup>(1)</sup> Gross Impact

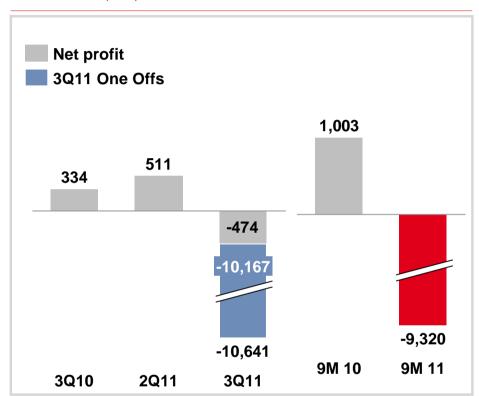
<sup>4 (2)</sup> Assuming full implementation of proposed Rights Issue



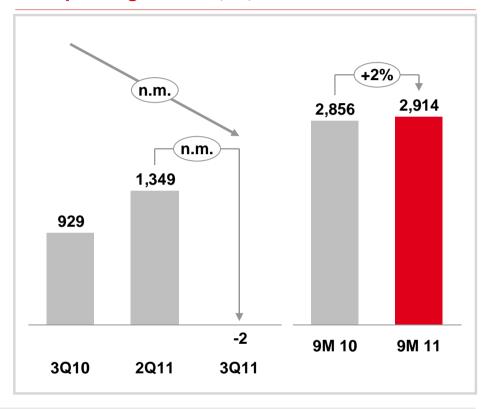
## **Net Profit and Net Operating Profit**

# Quarterly trend worsening due to trading and heavy one-offs

#### Net Profit (mln)



#### **Net Operating Profit** (1) (mln)



- Net loss at -10.6bn vs. Net Profit of 511 in 2Q11; quarterly results affected by relevant one-offs (mainly non cash items)
- Net of One-Offs, 3Q Net Loss at -474 mln
- Net operating profit visibly down q/q mainly due to negative trading income and increasing LLP





# Non recurring items

3Q11 results deeply impacted by significant non recurring items (mainly non cash items)

	3Q11	Ī					
Total Revenues Operating Costs	5,725		P&L Line, MIn	STATED PRE-TAX	PRE-TAX	POST-TAX	
	0,010				-439	-439	Goodwill Implicit in Strategic Investments
Gross Operating Profit	1,846		Losses from Investments	-612	-41	-41	Goodwill Implicit in Strategic Investments - First-Time Consolidation
Net Write-downs of Loans	-1,848				-181	-135	Greek Bonds Impairment
Net Operating Profit	-2	2	Goodwill Impairment	-8,669	-8,669	-8,669	Goodwill Impairment (Cash Generating Units)
			PPA	-687	-662	-662	Trademarks Impairment
Group Net Loss	-10,641	Integration Costs	-174	-168	-121	Severance	
· 			Taxes	-149	-100	-100	DTA Write Off - HVB, BA
-o/w One Offs	-10,167		Total One Offs		-10,260	-10,167	
-o/w Group Net Loss adj.	-474		o/w Tot. NON CASH IT (No Impact on Core Ti		-9,770	-9,770	
			o/w Tot. CASH ITEMS		-490	-397	

Net Loss for the quarter, excluding one-offs is -474 mln

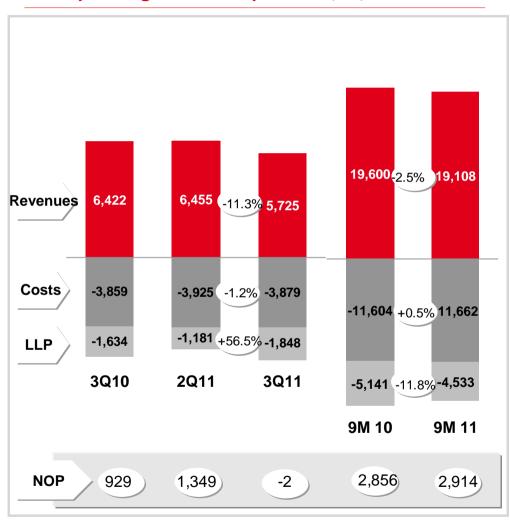




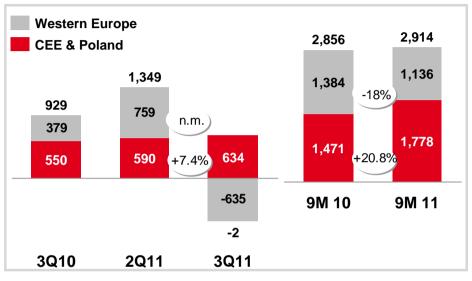
# **Net Operating Profit**

# Weak revenues but decreasing costs; CEE&Poland confirm their strength

#### **Net Operating Profit Composition** (mln)



#### **Net Operating Profit by region** (mln)



- Revenues down q/q clearly affected by negative trading loss and by seasonality
- Costs down mainly driven by non-HR costs
- Loan loss provisions at 1,848 mln bringing 9M cost of risk to 108 bp
- CEE&Poland confirming a solid growth trend

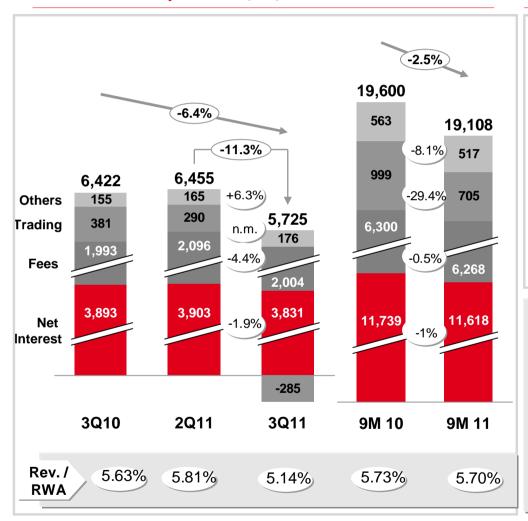




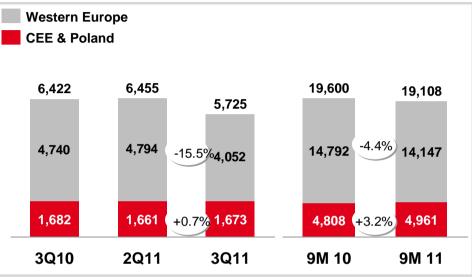
## **Total Revenues**

## Trading loss and seasonality negatively affect the quarter

#### Revenues composition (mln)



#### Revenues by Region (mln)



- Revenues down q/q, penalized by trading income
- Trading affected by widening of spreads of Peripheral Sovereign Bonds
- Fees performance affected by the usual seasonality
- CEE&Poland confirm the upward trend on a quarterly and annual basis

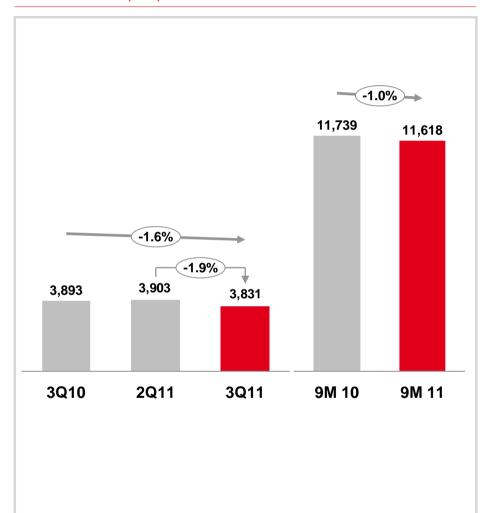




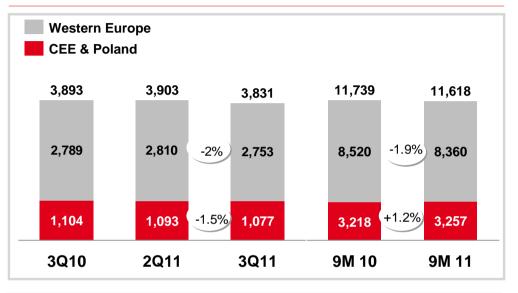
## **Net Interest**

## Net interest up net of one-offs posted in 2Q

#### Net Interest (mln)



#### Net Interest by Region (mln)



- Net interest up q/q net of non recurring items posted in 2Q in CIB
- Positive trend net of one-offs thanks to Re-pricing actions more than offsetting the higher funding costs (as volumes were basically flat)

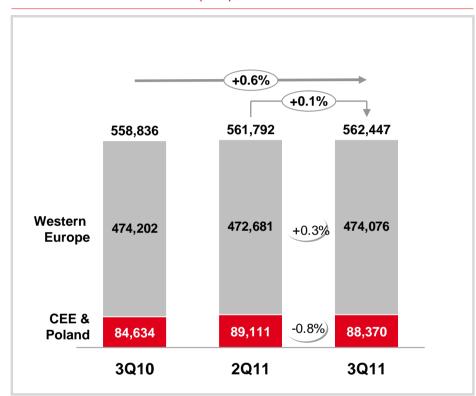




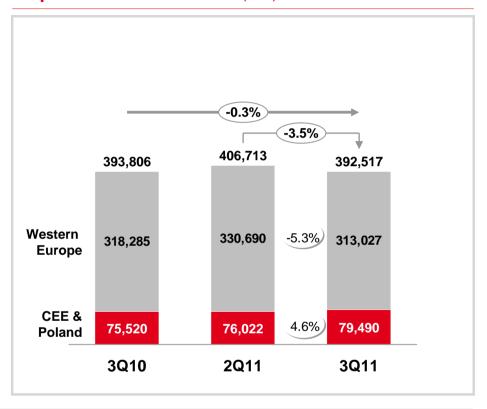
## **Volumes**

## Loans stable and Deposits down mainly due to CIB

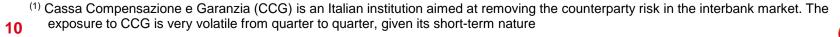
#### Loans to customers (mln)



#### **Deposits with customers** (mln)



- CEE&Poland loans up at constant FX (+3.6% q/q) with decreasing funding gap thanks to the strong growth in Deposits (+9.9% at costant FX)
- Deposits drop at the group level mainly due to CIB, affected by market volatility and to lower volumes to CCG<sup>(1)</sup>



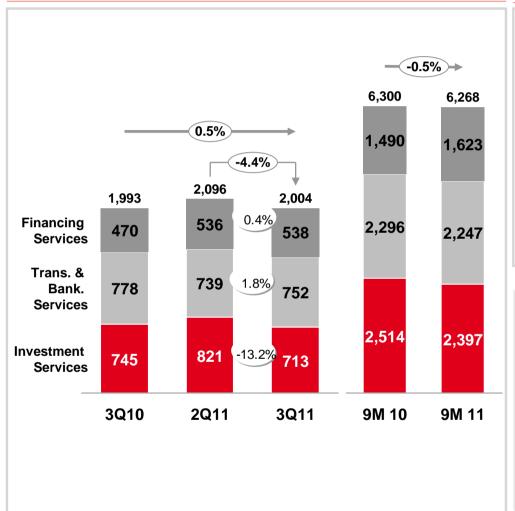




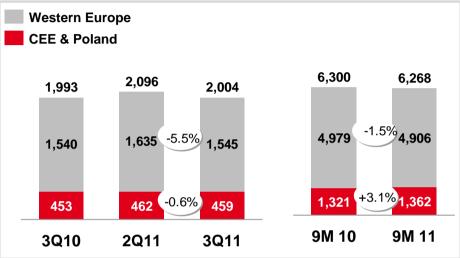
## **Fees & Commissions**

## Seasonal trend drives the quarterly drop

#### **Net fees and Commissions** (mln)



#### **Net fees and Commissions by Region** (mln)



- Results affected by seasonality
- Investment service fees heavily impacted by market turmoil
- Higher Fees in CEE&Poland (+3.5% q/q at constant, -0.6% at current FX) primarily in Turkey

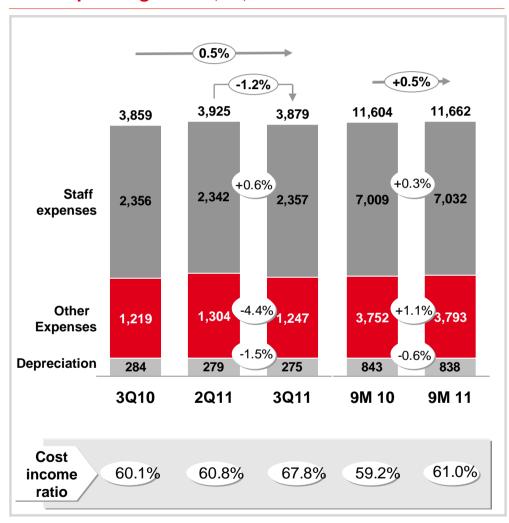




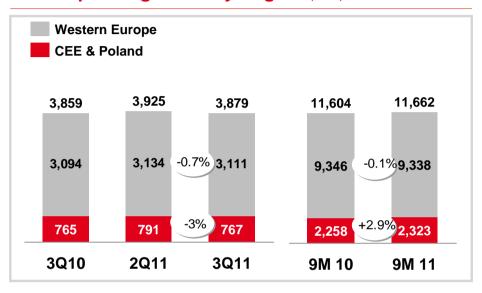
# **Operating Costs**

## Down on a quarterly and almost stable on yearly basis

#### **Total Operating Costs** (mln)



#### **Total Operating Costs by Region** (mln)



- Net of Bank levies first 9 months total costs down by -0.4% y/y
- Staff expenses slightly up in the quarter and Other expenses down by 4.4% q/q after the negative seasonal effect of the previous quarter

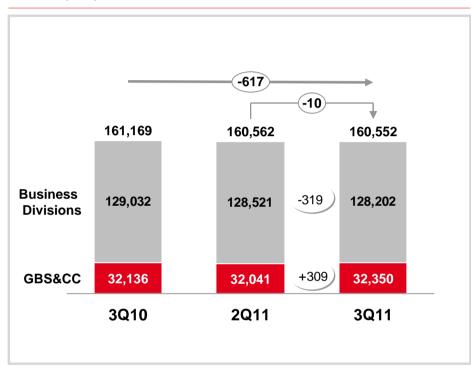




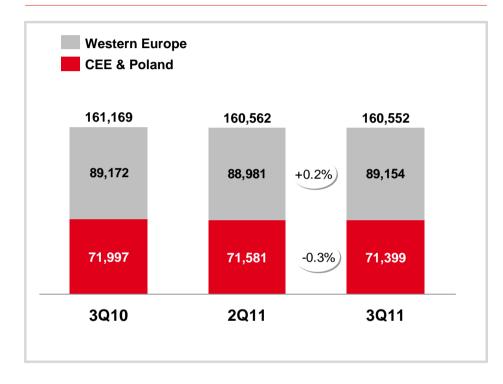
## **FTEs**

## Staff down in the quarter despite seasonal apprentices hire in Germany

#### FTEs (unit)



#### FTEs by Region (unit)



- FTEs down in 3Q11 with Business Division decrease mainly in Italy
- GBS & Corporate Center down net of seasonal apprentices in Germany (360 FTE in the quarter)
- FTEs decrease in Poland; opposite trend in other CEE countries (major reductions in Ukraine and Kazakhstan)

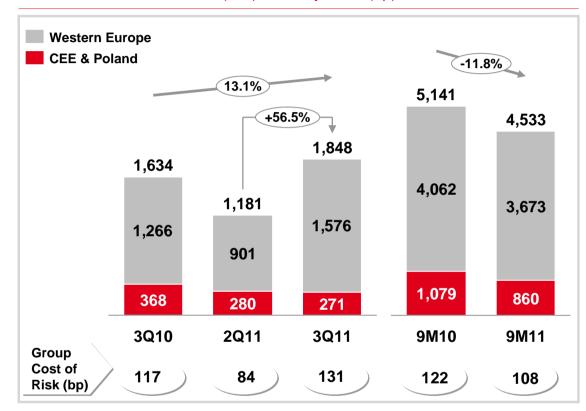




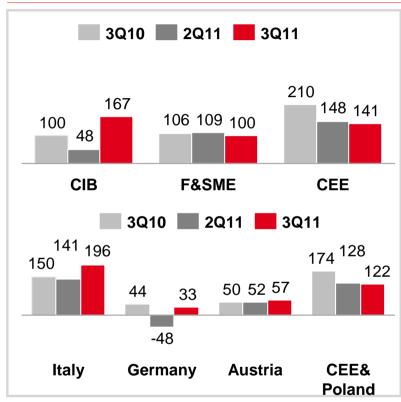
## **Cost of Risk**

## Cost of risk up q/q, severe provisions in Italy

#### Loan Loss Provisions (mln) – Group COR (bp)



#### Cost of Risk (bp)



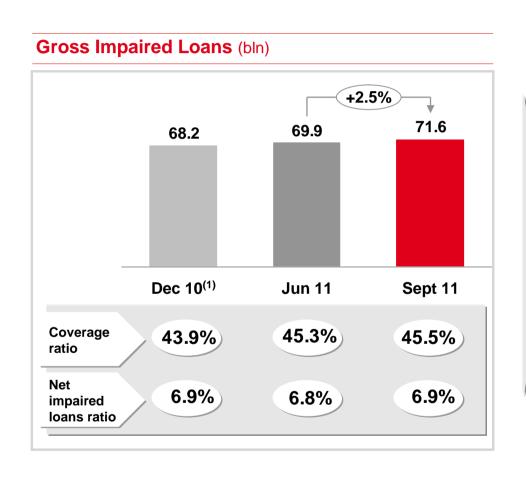
- Cost of risk increasing in Italy; decreasing in CEE & Poland partially offsetting the negative swing in Germany, with a return to net provisions after a quarter of net write-backs, as expected
- At divisional level, F&SME posted an improvement, while CIB increase in the quarter was affected by net write-backs of 2Q11 in Germany and increasing provisions in Italy

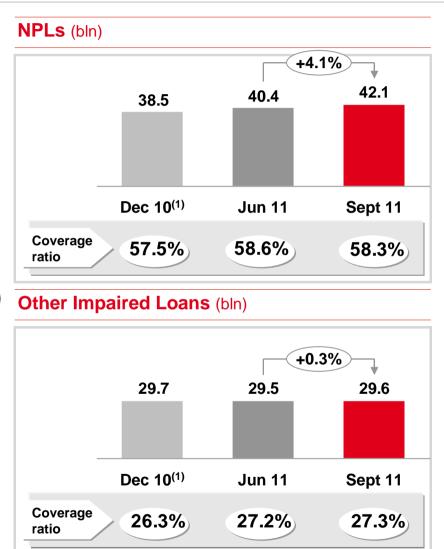




# **Asset Quality**

Stable coverage - prudent policy of early classification of loans in the impaired category confirmed. Italy and CEE the main source of new additions





<sup>(1)</sup> Starting from 1Q11 results the method to lead local classifications of customer exposures of the CEE Countries to Bank of Italy ones has been revised.

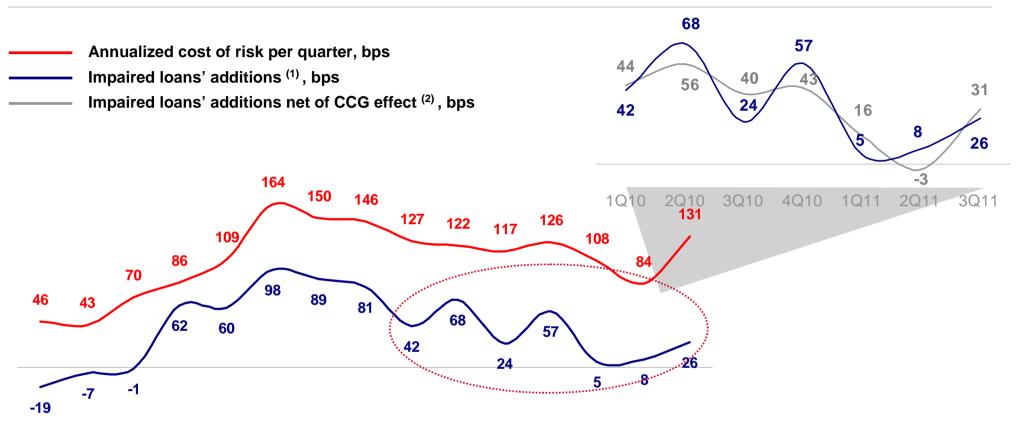
This has required a restatement of Dec 2010 figures for a homogeneous comparison

UniCredit



# **Asset Quality**

Net additions, despite small increase, remained well below 2009-10 average



1Q08 2Q08 3Q08 4Q08 1Q09 2Q09 3Q09 4Q09 1Q10 2Q10 3Q10 4Q10 1Q11 2Q11 3Q11

■ The quarterly increase in the additions was mainly related to some CEE countries and to Germany (due to a single ticket classified in the Restructured category), while Italy remained stable, Austria and Poland further improved

<sup>16&</sup>lt;sup>(2)</sup> Cassa Compensazione e Garanzia (CCG) is an Italian institution aimed at removing the counterparty risk in the interbank market. The exposure to CCG is very volatile from quarter to quarter, given its short-term nature



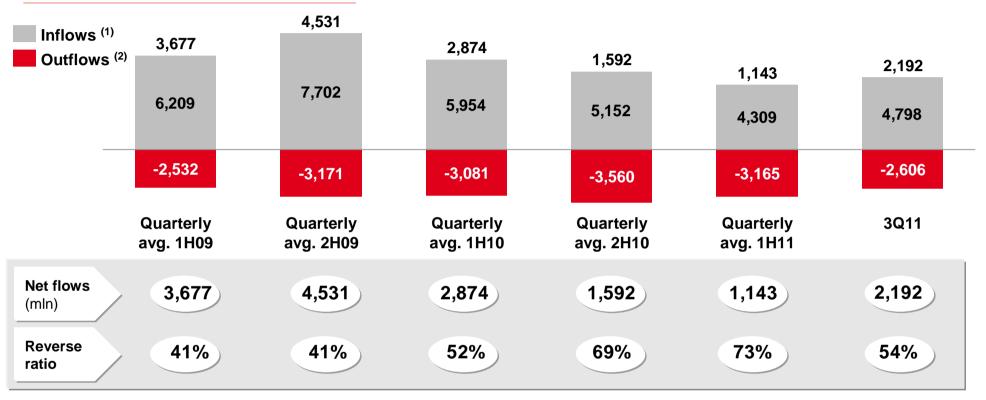
<sup>(1)</sup> Delta of Gross Impaired Loans on Total Gross Loans in the quarter vis-à-vis prior quarter



# **Asset Quality**

Reverse ratio deteriorated due to Germany (a single ticket) and Austria after an exceptional positive half year. Italy continued to improve





■ Germany and Austria registered an increase in gross inflows to impaired after a very low 1H11, bringing down the quarterly reverse ratio. However, in Germany the deterioration came from a single ticket (~600 mln) going to Restructured loan. Italy continued to improve.



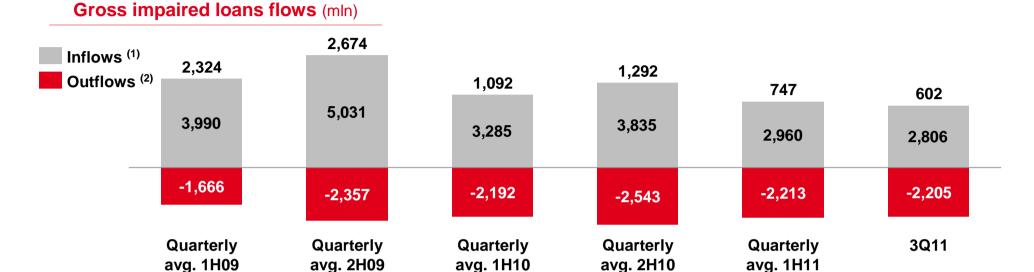
<sup>(1)</sup> Inflows from Gross Performing Loans to Gross Impaired Loans in the period

<sup>(2)</sup> Outflows include the Collections and the flows from Gross Impaired Loans back to performing loans in the period



## **Asset Quality in Italy**

Positive trend confirmed also in 3Q11 thanks to fewer inflows from performing and stable work-out



Net flows (mln) 2,324 2,674 1,092 1,292 747 602

Reverse ratio 42% 47% 67% 66% 75% 79%

■ The situation further improved as shown by lower net inflows. Consequently, the reverse ratio in Italy improved from 75% in 1H11 to 79% in 3Q11



<sup>(1)</sup> Inflows from Gross Performing Loans to Gross Impaired Loans in the period

<sup>(2)</sup> Outflows include the Collections and the flows from Gross Impaired Loans back to performing loans in the period

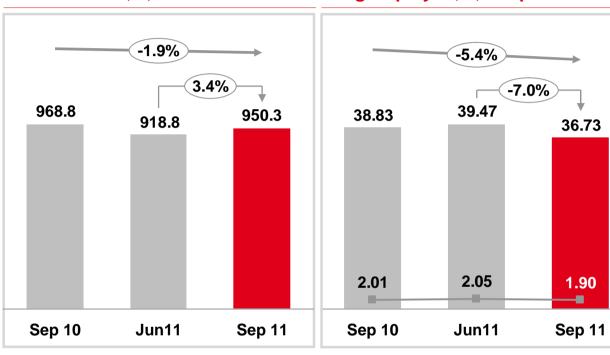


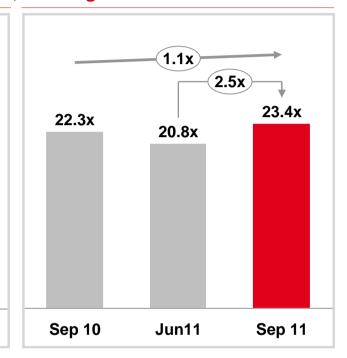
## **Balance Sheet structure**

## One-offs accounted in the quarter impact Tangible Equity

#### Total Assets (bn)

Tang. Equity<sup>(1)</sup> (bn); TE per share (eur) Leverage Ratio<sup>(2)</sup>





- Group Tangible Equity impacted by one offs cash items and mark-to-market of Sovereign bonds affecting the revaluation reserve
- Total Assets flat q/q net of Derivatives, up in absolute terms due to mark-to-market valuation of derivatives affecting also leverage ratio



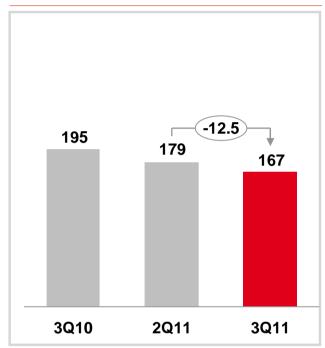
<sup>(1)</sup> Defined as Shareholders' equity - Goodwill - Other intangible assets



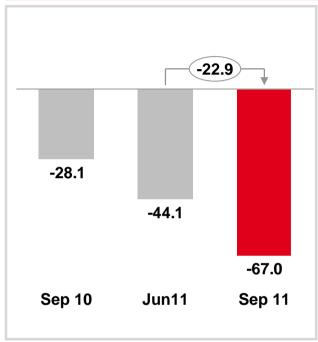
## **Balance Sheet structure**

## Financial investments stable, Net Interbank worsening

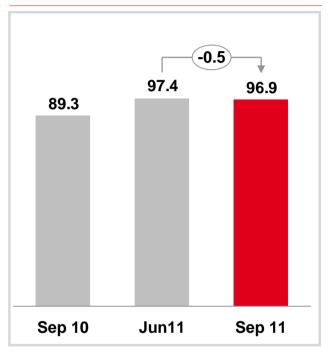
### Securities issued (bn)



#### Net Interbank Position (bn)



#### Financial investments(1) (bn)



- Net Interbank position influenced by ongoing structural changes in the CD/CP market<sup>(2)</sup> and a closed wholesale funding market
- No major change in financial investments



<sup>(1)</sup> Financial Investments include AFS, HtM, Fair Value portfolios

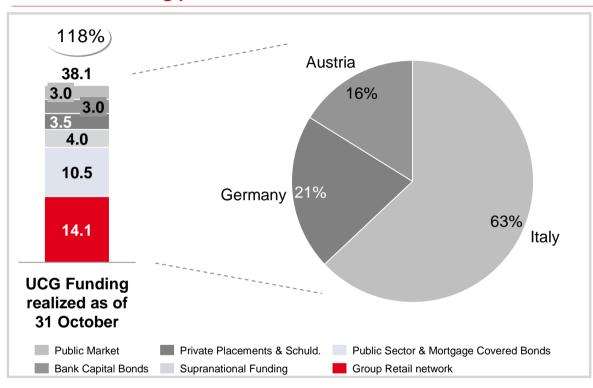
<sup>(2)</sup> Certificate of Debt and Commercial Paper which are included in the "Securities issued"



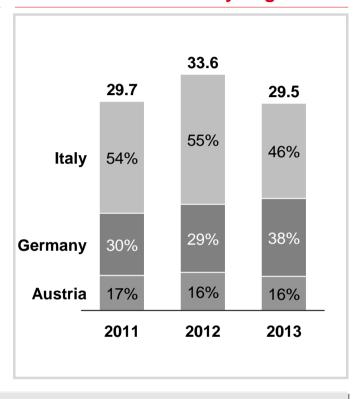
## **Medium-Long Term Funding Plan**

UniCredit is pre-funding 2012, leveraging on diversified sources by geography and type

#### % of 2011 funding plan done



#### % of m/l term run offs by Region



- 118% of UCG 2011 medium long term Funding Plan (32 bn) has been realized so far (as of October 31<sup>st</sup>). Out of 38.1 bn issued, 14.1 bn are retail bonds (total network bonds as of 3Q11 represent less than 6% of customers' TFA)
- 63% of the 38.1 bn issued so far realized in Italy in order to strengthen the liquidity position all along the Sovereign crisis
- Having completed the 2011 Funding Plan, UCG is going to exploit market opportunities Group wide under a pre-funding perspective



# UniCredit Funding UCG benefits from diversified funding platforms in Germany, Austria and Italy

■ €12.6 bn public issuance through 15 different benchmark transactions carried out in 2011 so far, with access to covered markets in all the three countries of presence in Western Europe and a debut deal launched out of Russia

**SENIOR UNSECURED AND** SUBORDINATED BONDS

UniCredit SpA 10Y Lower Tier II	
UCBAG 3Y Senior	

10 year FXD RATE	€0.75 bn	Apr 2011	Mid Swap + 245 bp
3 year FXD RATE	€0.5 bn	Jul 2011	Mid Swap +100 bp

#### **COVERED BONDS**

UCBAG 7Y Tap Mortg. Pfandbriefe
UCBA 3Y Public Pfandbriefe
UCBAG 5Y Public Pfandbriefe
UniCredit SpA 7Y OBG
UniCredit SpA 10Y OBG
UCBAG 4Y Mortg. Pfandbriefe
UCB ZAO Russia 5Y Mortg. Pfandbriefe
UCBA 5Y Public Pfandbriefe

€0.5 bn	Apr 2011	Mid Swap + 17 bp
€1.0 bn	May 2011	Mid Swap + 38 bp
€1.0 bn	May2011	Mid Swap + 23 bp
€1.0 bn	Jun 2011	Mid Swap + 123 bp
€1.0 bn	Aug 2011	Mid Swap + 215 bp
€0.5 bn	Sep 2011	Mid Swap + 35 bp
Rub 5 bn <sup>(1)</sup>	Sep 2011	Mos Prime + 135 bp (2)
€ 0.5 bn	Oct 2011	Mid Swap + 85 bp
	€1.0 bn  €1.0 bn  €1.0 bn  €1.0 bn  €0.5 bn  Rub 5 bn(1)	€1.0 bn May 2011  €1.0 bn May 2011  €1.0 bn Jun 2011  €1.0 bn Aug 2011  €0.5 bn Sep 2011  Rub 5 bn <sup>(1)</sup> Sep 2011

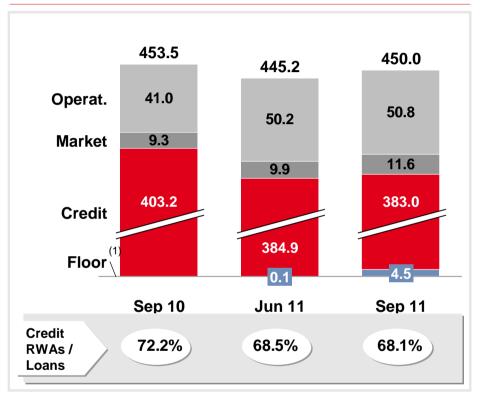




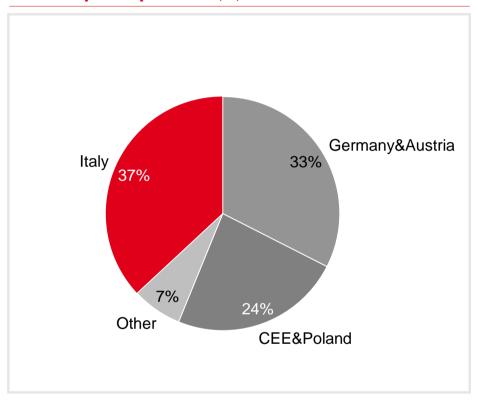
# **Capital position**

# RWA slight increase mainly due to Markets

### RWA eop Basel 2 (bln)



#### **RWA** eop composition (%)



- RWA affected by market volatility
- Well diversified geographical mix confirmed

<sup>(1)</sup> Bank of Italy foresees that RWA calculated under the BIS 2 framework cannot exceed a certain percentage of the same RWA calculated under the previous BIS 1 framework ("the floor"). UCG RWA under BIS2 are below the floor, thus the final capital requirements have been increased by 4.5 bn RWA equivalent in 3Q11

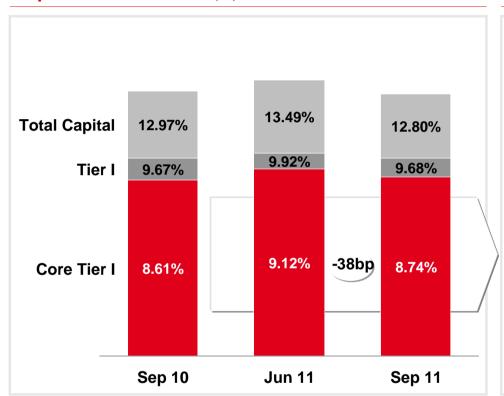




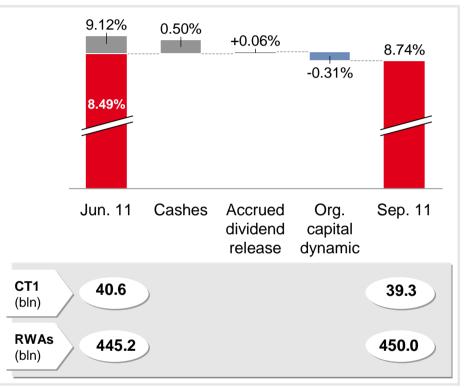
# **Capital position**

# Capital ratios affected by Cashes reclassification and results dynamic

#### **Capital Ratios Basel 2** (%)



#### **Core Tier I Ratio: QoQ evolution** (%)



■ Core Tier 1 Ratio at 8.74% (10.35% pro-forma for the 7.5 bn Rights issue<sup>(1)</sup>), assuming no dividend payment in 2011 and partial recognition (2.4 bn) of Cashes

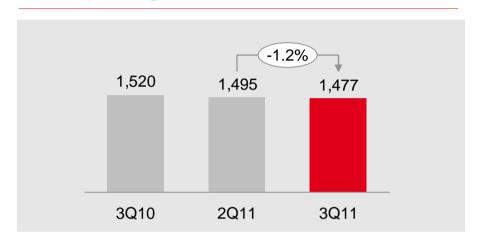




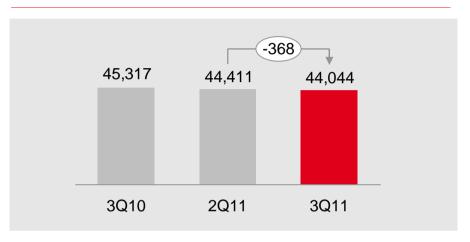
## Italian Commercial Business<sup>(1)</sup>

# Strict cost control and improving quality of performing portfolio

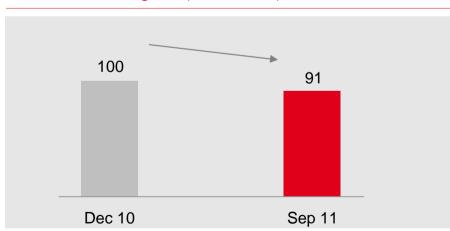
#### **Total Operating costs**



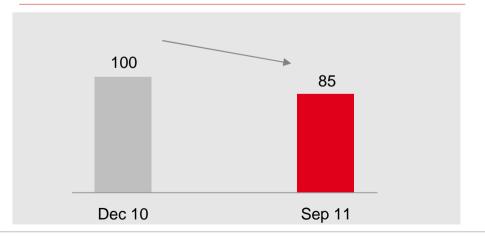
FTE



**EL CIB**<sup>(2)</sup> - Index figures (Dec 10=100)



EL SB and SME<sup>(2)</sup> - Index figures (Dec 10=100)



<sup>(1)</sup> Italian Commercial Business is defined as the Italian perimeter excluding Corporate Center governance, Asset Management, GBS factories and a few minor legal entities non representing Italian operating business





Consolidated Results 3Q11



- ✓ Additional Group Slides
- ✓ Divisional Results
- √ 3Q11 Database





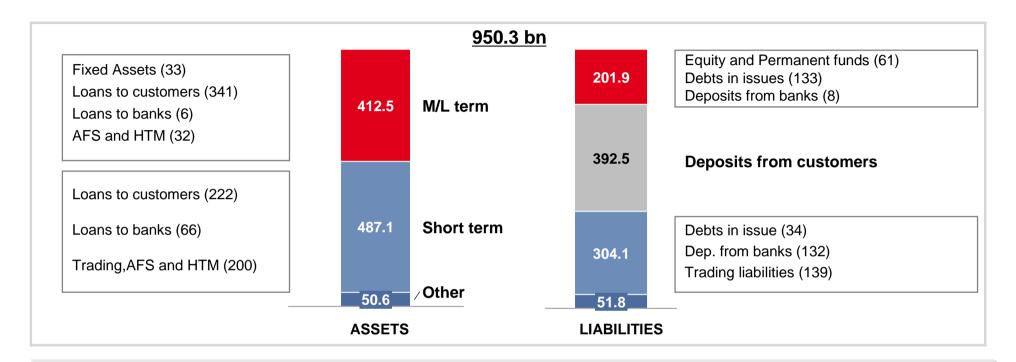
	3Q 10	2Q11	3Q11	q/q %	y/y %	9M 10	9M 11	y/y %
Total Revenues	6,422	6,455	5,725	-11.3%	-10.9%	19,600	19,108	-2.5%
Operating Costs	-3,859	-3,925	-3,879	-1.2%	0.5%	-11,604	-11,662	0.5%
Gross Operating Profit	2,563	2,530	1,846	-27.0%	-28.0%	7,996	7,446	-6.9%
Net Write-downs of Loans	-1,634	-1,181	-1,848	56.5%	13.1%	-5,141	-4,533	-11.8%
Net Operating Profit	929	1,349	-2	n.m.	n.m.	2,856	2,914	2.0%
Other Non Operating Items <sup>(1)</sup>	-44	-262	-1,052	n.m.	n.m.	-201	-1,394	n.m.
Income tax	-380	-463	-149	-67.8%	-60.8%	-1,104	-1,167	5.7%
Group Net Income	334	511	-10,641	n.m.	n.m.	1,003	-9,320	n.m.
Cost Income	60.1%	60.8%	67.8%	695 bp	767 bp	59.2%	61.0%	183 bp
Cost of Risk (bp)	117	84	131	47 bp	15 bp	122	108	-14 bp



<sup>&</sup>lt;sup>(1)</sup> Provisions for risk and charges, profit from investments and integration costs



## **Well matched Balance Sheet Structure**



- The Balance Sheet is well matched with a low refinancing risk, considering that the maturity transformation activity is kept at a very safe level (the relevant internal managerial indicator MLT liabilities/MLT assets, including off balance sheet items, is well above the minimum limit of 0.90)
- The financial structure shows a well diversified funding base, with a solid contribution from commercial deposits (above 390 bn)
- The asset maturity profile reveals a pretty balanced mix between ML and Short Term items





Consolidated Results 3Q11



- ✓ Additional Group Slides
- ✓ Divisional Results
- √ 3Q11 Database





# **Executive Summary – Family & SME**

- NOP increasing q/q (strongly y/y) benefiting from a further improvement of cost of risk, tight costs control and stable revenues despite seasonality impact
- Revenues stable in 3Q11 (+0.1% q/q) despite seasonality on net commissions, thanks to net interest income growth driven by Euribor increase and effective re-pricing in Product Factories
- Revenues up y/y (+7.4%), thanks to both interest rate recovery (NII +9.1% y/y) and higher net commissions (+3.5% y/y)
- Further cost containment in 3Q11(-1.7% q/q, -0.9% y/y), mainly thanks to streamlining of activities and y/y reduction of staff expenses in Networks
- Significant decrease in LLP (-8.3% q/q, -5.6% y/y) with improvement of cost of risk at 100 bps (-9 bps q/q, -6 bps y/y), driven by Italy & Poland
- Asset Gathering: confirmed positive net sales, significant transactions growth
- Consumer Finance New Flows down 22% q/q due to seasonality, but +1.1% y/y, with confirmed focus on personal loans distributed through the banking channel; gross margin temporarily affected by sudden cost of funding increase, to be enhanced by on going re-pricing activities
- Leasing and Factoring continue re-pricing actions and selective growth focused on optimizing Revenues/RWA





## **P&L** and Volumes

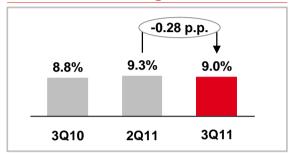
NOP further improving q/q benefiting from stable revenues, cost control and lower LLP; PBT impacted by one offs<sup>(1)</sup>

F&SME Networks and Product Factories

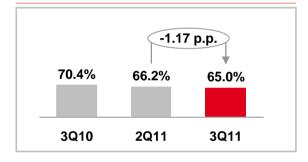
P&L (mIn)	3Q10	2Q11	3Q11	$\Delta$ % vs. 2Q11	∆ % vs. 3Q10
Total Revenues	2,946	3,161	3,164	0.1%	7.4%
Operating Costs	-2,075	-2,093	-2,057	-1.7%	▼ -0.9% ▼
Gross Operating Profit	871	1,069	1,107	3.5%	▲ 27.0% ▲
LLP	-682	-702	-644	-8.3%	<b>▼</b> -5.6% <b>▼</b>
Net Operating Profit	189	366	463	26.3%	▲ 144.5% ▲
Profit Before Taxes	175	368	360	-2.0%	▼ 105.4% ▲

Volumes	Sep 10	EOP Jun 11	Sep 11	$\Delta$ % vs. Jun 11	∆ % vs. Sep 10
Customers Loans (bn)	258.9	259.2	256.9	-0.9%	-0.8%
Customers Deposits (bn) (2)	187.1	181.0	181.8	0.4%	-2.8%
Total RWA (bn)	136.1	138.8	141.5	2.0%	4.0%
TFA (bn)	415.3	418.6	402.1	-3.9%	-3.2%
FTE (#)	62,948	62,400	62,268	-0.2%	-1.1%

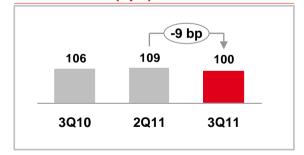
#### Revenues /RWA avg



#### **Cost / Income**



#### Cost of Risk (bps)





<sup>(1)</sup> Severance and Goodwill implicit in strategic investment

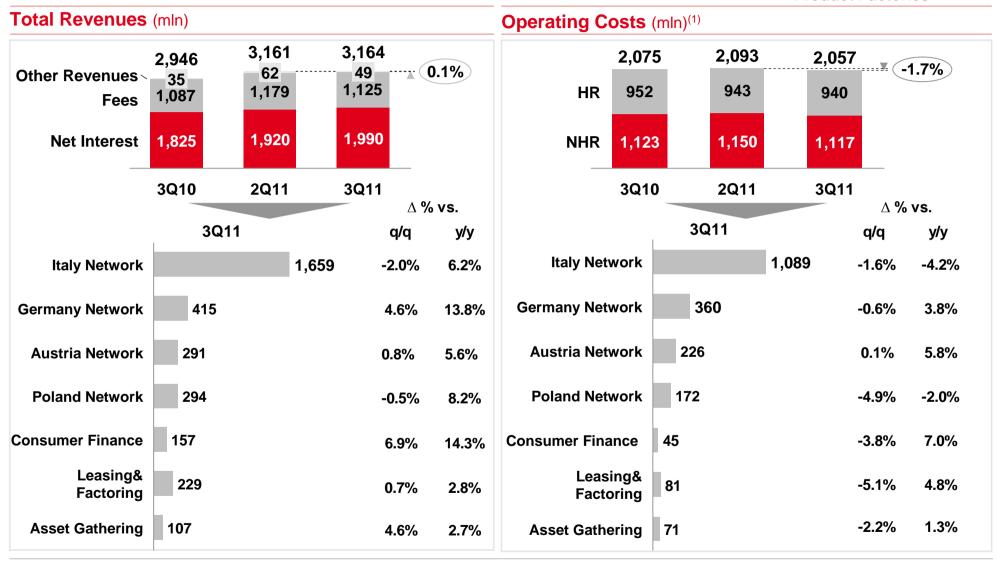
<sup>(2)</sup> Group Bonds not included (35 bn in Sep 11)



## **Total Revenues and Operating Costs**

Significant revenues improvement y/y cross border Focus on cost control confirmed

F&SME Networks and Product Factories



<sup>(1)</sup> The sum of costs related to Networks and Product Factories is different from Total Operating Costs as some central costs are not allocated

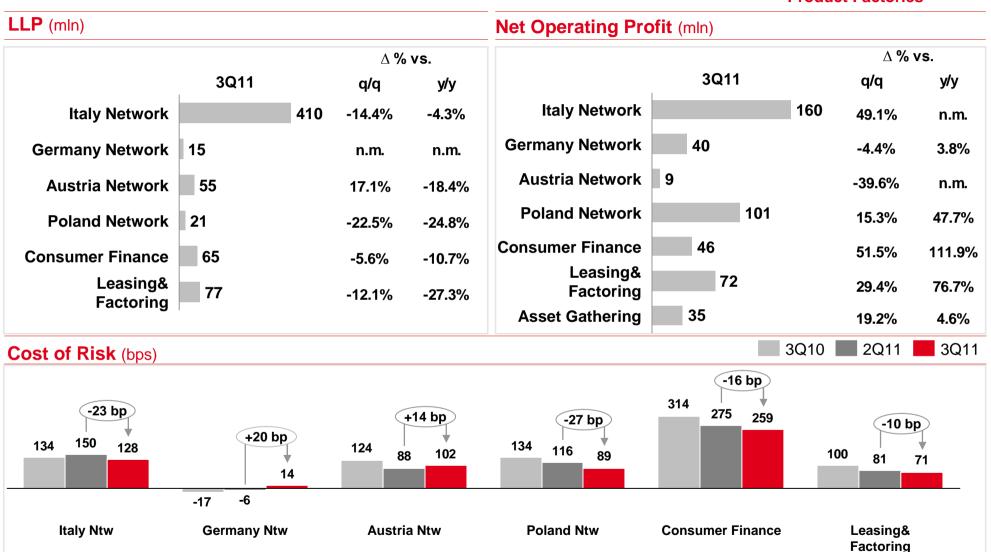




## **Cost of Risk and Net Operating Profit**

Further reduction of cost of risk boosted Net Operating Profit

F&SME Networks and Product Factories







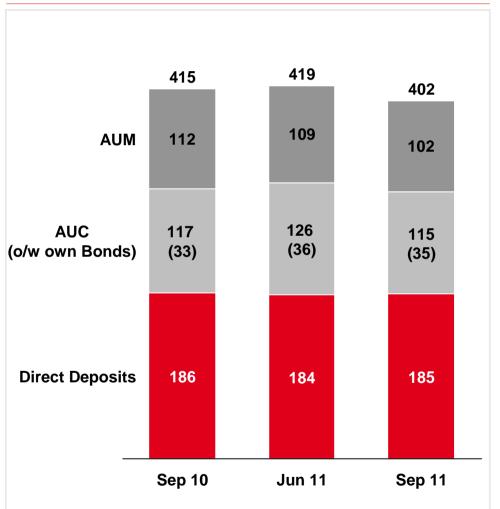
## **TFA volumes**

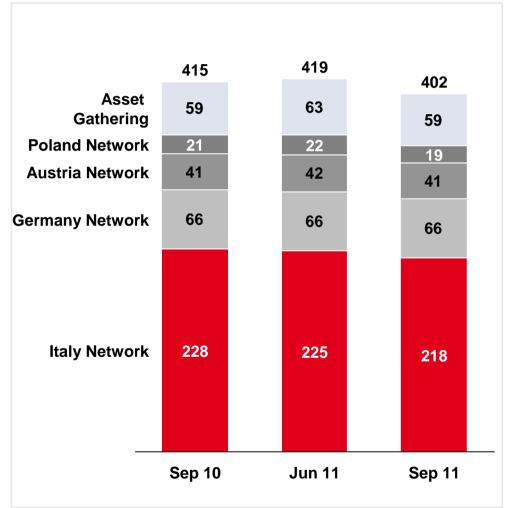
# TFA impacted by market turmoil mainly because of performance effect

F&SME Networks and Product Factories

#### Total Financial Assets<sup>(1)</sup> (bn), breakdown by Product







<sup>(1)</sup> Managerial data; TFA restated to include AUC in Poland previously not included and subsidiaries in Austria and Germany





## Loan volumes

Loan volumes slightly down q/q as a result of a selective lending approach and a lower demand for mortgages mainly in Italy

F&SME Networks and Product Factories

Loans Breakdown (bn) Network Loans Breakdown by country (bn) ∧ % vs. 259 259 257 q/q y/y **Sep 11** Consumer 9 10 10 **Finance** Italy Leasing& -0.5% -0.4% 128 42 43 43 Network **Factoring** Other 19 17 18 Germany ΜE 42 43 43 -1.5% -7.4% 44 Network 46 SB 46 46 **Austria** 21 -3.0% -2.1% Network **Mortgages** 101 99 97 **Poland** -4.2% 6.8% 9 **Network** Sep 10 **Jun 11 Sep 11** 

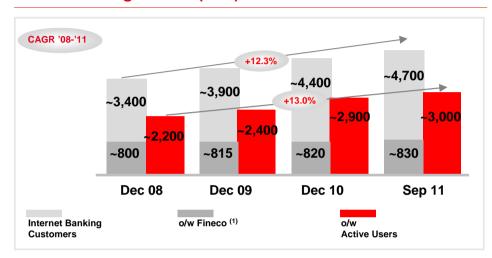




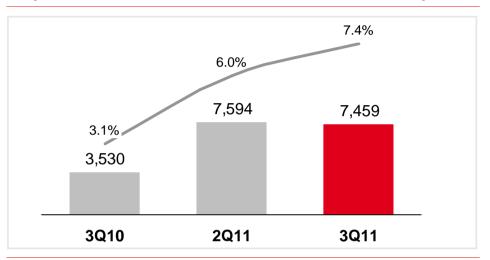
## **Multichannel business support**

Further improvement of direct channel contribution on client acquisition and on personal loans sales

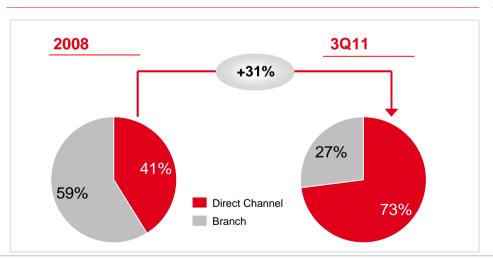
#### **Online Banking Growth ('000)**



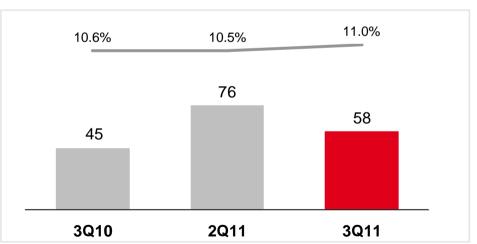
#### Acquisition via Multichannel #(2) - % total customer acquisition



#### **Direct Channel Transaction Ratio**(3)



Personal loans via Multichannel (mln) - % total personal loans



<sup>(1) %</sup> of total transactions (Cash Deposits, Bank Transfers and Payments, Taxes) through on-line Banking and advanced ATMs



<sup>(2)</sup> Numbers of new retail banking customers acquired towards direct banking channel

<sup>36 (3) %</sup> Active users on Total Customers close to 100%



#### **Asset Gathering**

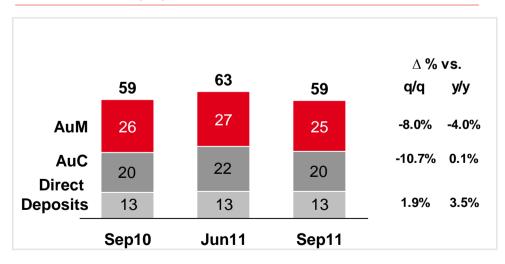
TFA impacted by market performance but confirming steadily positive net sales Significant growth in transactions and further support by marketing campaigns

SME Produc Factories

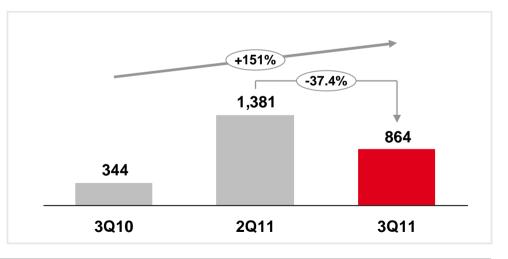
KPI	3Q10	2Q11	3Q11	∆ % vs. 2Q11	∆ % vs. 3Q10
TFA, Eop (bn)	59.2	62.9	58.6	-6.9%	-1.0%
Total Accounts, Eop ('000)	1,241	1,250	1,255	0.4%	1.1%
TFA/Total Accounts ('000)	47.7	50.3	46.7	-7.3%	-2.1%
# of Transaction ('000)	6,833	7,279	8,621	18.4%	26.2%
o/w Fineco	5,831	6,185	7,150	15.6%	22.6%
o/w Dab	1,003	1,094	1,472	34.6%	46.8%

Fineco Marketing Campai	igns, 9M11 Results	
Targets Achieved	"Trasferimento Titoli"	"Member Get Member"
New current accounts (eop)	12,581	26,163
TFA (eop), mln €	1,121	540
Mktg exp. on TFA <sup>(1)</sup>	0.42%	0.68%

#### **TFA Evolution (bn)**



TFA Net Sales, mln



<sup>(1)</sup> Including incentives to attract new clients which are booked in the Net Interest Margin

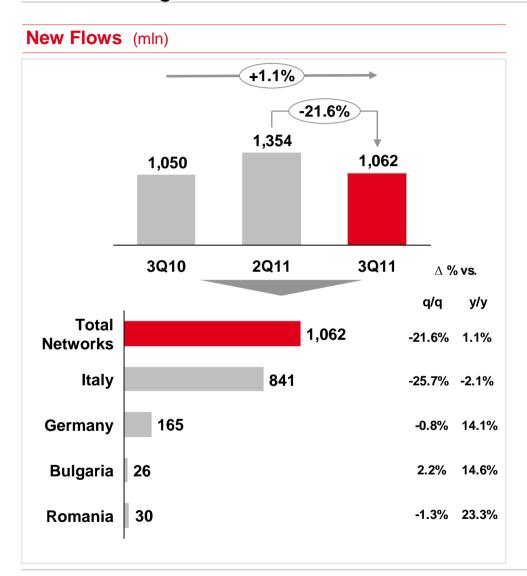




#### **Consumer Finance**

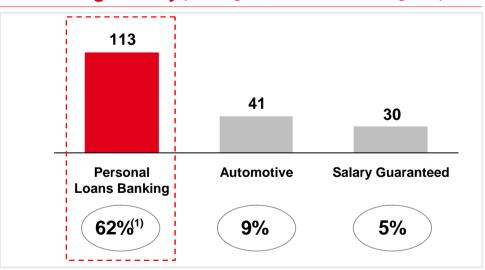
New business increasing y/y, with continuous focus on personal loans to existing clients

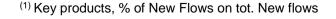
F&SME Product Factories



# 9.9% 10.5% 10.3% Sep 10 Jun 11 Sep 11\*

**Gross Margin – Italy** (index figures; Total Consumer avg =100)









Leasing

#### **Leasing & Factoring**

Ongoing selective growth in Leasing and Factoring, leading to constant margin improvement. Factoring still characterized by low RWA debtors

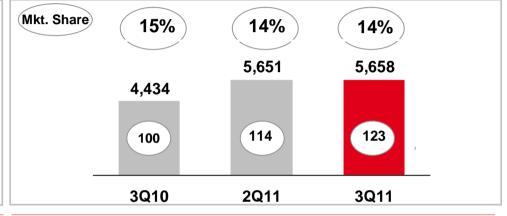
F&SME Product

Factoring

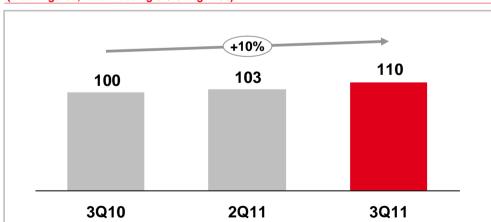
New business by channel (mln) and % Bank on Total

35.7 34.1 34.3 Stock, bn 2,349 2,189 624 1,741 424 338 Direct 33% 720 708 30% 35% 605 Bank 1,044 1,017 Other<sup>(1)</sup> 798 3Q10 2Q11 3Q11

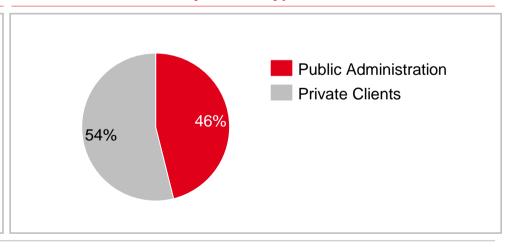
Turnover (MIn), All-in margin<sup>(2)</sup> and relevant market share – Italy



Gross margin on new flows (index figures; Total Leasing 3Q10 avg =100)



Volumes(3) breakdown by Debtor Type



<sup>(2)</sup> Total revenues (net of extraordinary interests) divided by monthly average loans; (index figures; Total Factoring 3Q10 avg =100)



**Factories** 

<sup>(1)</sup> Mainly Agents



#### **Executive Summary – CIB**

- Revenues: Markets performance impacted by turbulent economic environment. Overall results supported by resilient client franchise
  - ✓ F&A: Revenues almost in line with previous quarter and y/y net of one-off effects.
  - ✓ Markets: Drop in revenues (q/q and y/y) given ongoing sovereign crisis and slowdown in client activity
  - ✓ GTB: Good performance (q/q and y/y) thanks to higher interest rates and increased fee income across all business lines
- Operating Expenses: on going cost containment lead to q/q improvement (-1.7%)
- RWA: ongoing optimization on track
  - ✓ Significant reduction of RWA y/y, confirmed in the quarterly trend
  - ✓ In Q3 Capital optimization more than offset the increase in market risk triggered by market volatility





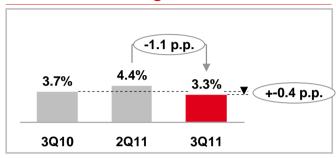
#### **P&L** and Volumes

#### Results negatively affected by challenging market conditions

P&L (mln)	3Q10	2Q11	3Q11	∆ % vs. 2Q11	∆ % vs. 3Q10
Total Revenues	1,908	2,077	1,532	-26.3%	<b>7</b> -19.7% <b>▼</b>
Operating Costs	-673	-692	-680	-1.7%	<b>7</b> 1.1% ▲
Gross Operating Profit	1,235	1,385	852	-38.5%	<b>7</b> -31.1% ▼
LLP	-542	-259	-907	250.5%	67.3%
Net Operating Profit	693	1,126	-55	n.m.	n.m. 🔺
Profit Before Taxes	702	1,030	-261	n.m.	n.m. 🔺

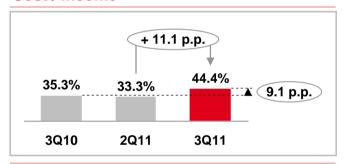
Volumes		EOP		$\Delta$ % vs.	$\Delta$ % vs.
	Sep 10	Jun 11	Sep 11	Jun 11	Sep 10
Customers Loans (bn)	211.3	216.6	216.7	0.0%	2.5%
Customers Deposits (bn)	98.0	105.0	90.8	-13.6%	-7.4%
Total RWA (bn)	205.3	187.5	186.5	-0.6%	-9.2%
FTE (#)	9,557	9,637	9,474	-1.7%	-0.9%

#### Revenues /RWA avg

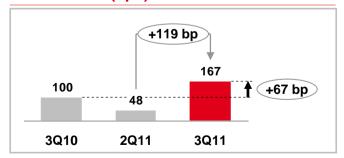


**CIB** 

#### **Cost / Income**



#### **Cost of Risk (bps)**

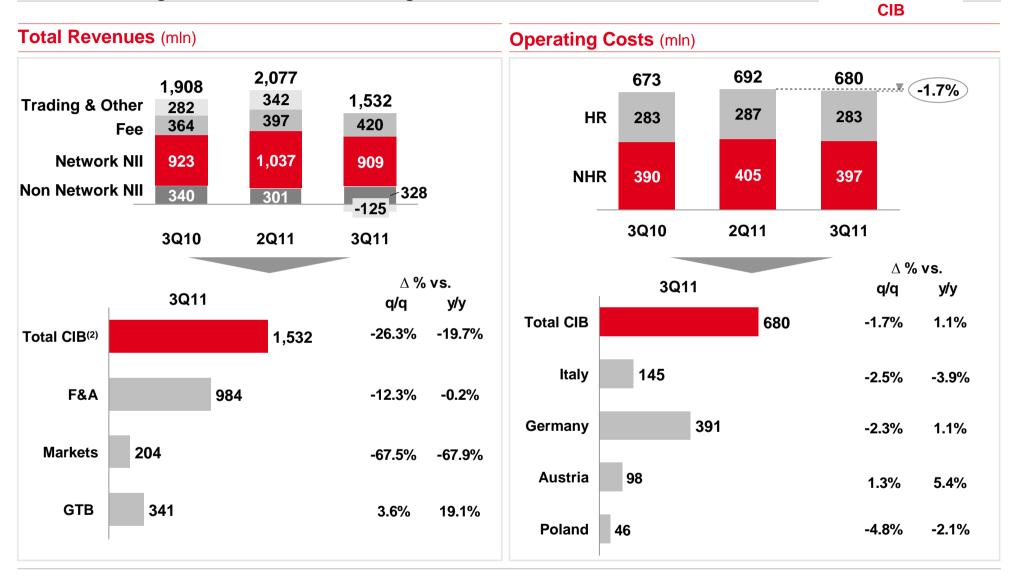






#### **Total Revenues and Operating Costs**

NII slightly increasing on a normalized basis<sup>1</sup>. Fees keep improving Trading reflects deteriorating market conditions



<sup>(1)</sup> Net of non recurring items CIB NII would have been +1.7% q/q and -2.9% y/y





#### **Cost of Risk**

#### LLP increasing following large single name provisions in Italy

**CIB** LLP (mln) LLP by Region (mln)  $\Delta$  % vs.  $\Delta$  % vs. 3Q11 3Q11 q/q y/y q/q y/y **Total CIB** 907 250.5% 67.3% **Total CIB** 907 250.5% 67.3% 763 Italy 141.3% 118.3% F&A 918 250.6% 81.4% Germany 97 -44.8% n.m. Markets -2 n.m. n.m. **Austria** 36 7.6% 165.0% **GTB** -9 -91.4% 69.6% 292.1% n.m. 10 **Poland** Cost of Risk by Region (bps) +221 bp 3Q10 2Q11 3Q11 380 +119 bp +93 bp +3 bp +14 bp 180 167 160 100 83 48 32 35 13 -46 **TOTAL CIB ITALY AUSTRIA GERMANY POLAND** 





#### A large and diversified loan portfolio both by Segment and by Region

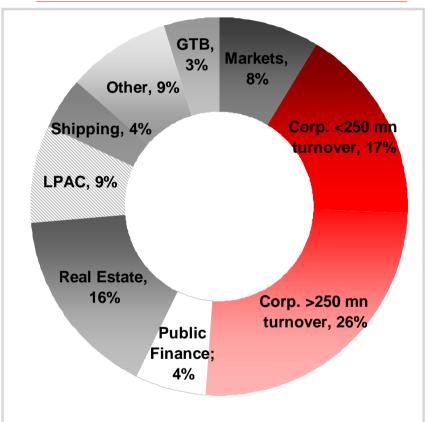
**CIB** 

#### Loans breakdown (including loans to banks); 100% = 287 bn, Sep 2011

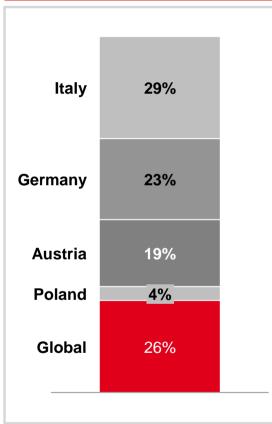
#### Breakdown by borrower<sup>(1)</sup> (%)

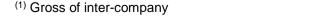
## Loans to 24.3% **Banks** Loans to 75.7% **Customers**

#### Loans to customers by segment<sup>(1)</sup> (%)



#### Loans to customers by Region<sup>(1)</sup> (%)



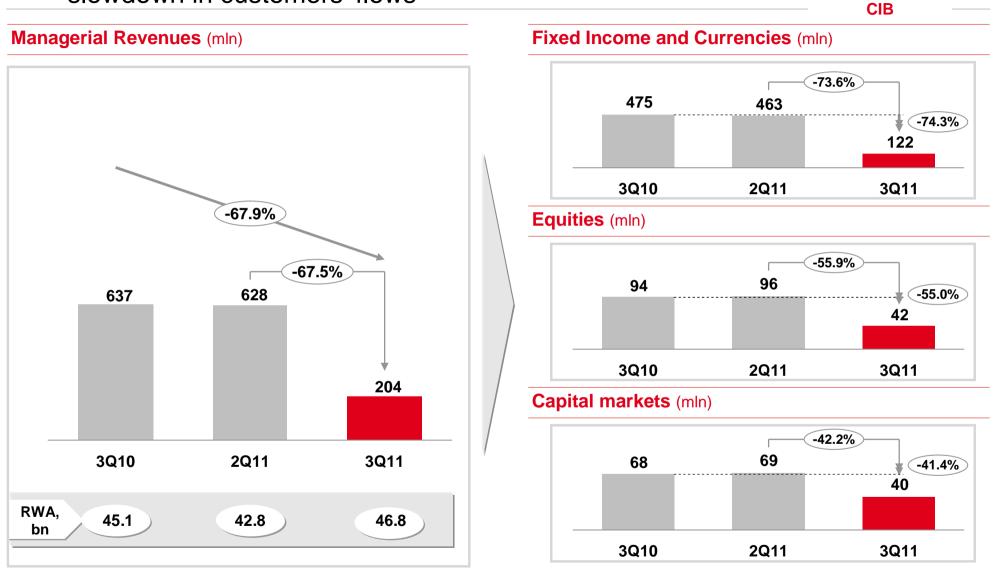






#### **Markets**

Deteriorating market conditions and seasonality: high volatility and some slowdown in customers' flows







#### Financing & Advisory – Selected deals in 3Q 2011

Project Finance, M&A, Financial Sponsor Solutions, Corporate Structured Finance, Equity Capital Markets and Debt Capital Markets





USD 4,750,000,000 Pre-Export Finance Facility

ICMLA & Bookrunner Russia, Sep 2011

#### **Enel Rete Gas**

#### Enel Rete Gas Gruppo F2i Reti Italia

EUR 2,100,000,000
Gas Distribution Grid
Acquisition Financing

MLA Italy, Sep 2011

#### HSL Bretagne Pays-de-Loire PPP



EUR 1,100,000,000
Project Finance
Facilities

MLA & Modeling Bank France, Jul 2011

#### MICEX



USD 5,000,000,000

Fairness opinion and advisory services to MICEX regarding merger with RTS Russia, Aug 2011

#### Giorgione Investimenti



EUR 1,397,000,000

Advisor to Giorgione Investimenti in the disposal of 78.7% of Gruppo Coin to BC Partners Italy, Sep 2011

#### Compagnia Italiana di Navigazione (CIN)



EUR 380,000,000

Advisor to CIN in the acquisition of Tirrenia di Navigazione

Italy, July 2011

#### **Gruppo Coin**



#### EUR 985.000.000

Senior Facilities BC Partners Global Coordinator & MLA & Bookrunner Italy, Aug 2011

#### Sunrise



CHF 300,000,000 Senior Facilities CVC

MLA & Bookrunner Switzerland, Aug 2011

#### **BASF**



EUR 3,000,000,000 Revolving Credit Facility

Coordinator, Bookrunner & MLA Germany, Aug 2011

#### Bilfinger Berger AG



EUR 500,000,000 Revolving Credit Facility

Coordinator, Bookrunner & MLA Germany, Aug 2011

#### Autogrill S.p.A



EUR 1,350,000,000 Revolving Credit Facility

Bookrunner & MLA

Italy, Jul 2011

#### Indesit Company S.p.A.



EUR 400,000,000 Revolving Credit Facility

Coordinator, Bookrunner MLA & Facility Agent Italy, Jul 2011

#### Basell Orlen Polyolefins



EUR 191,668,000 Term Loan & Revolving Facility

MLA & Security Agent Poland, Aug 2011

#### Geoplin



EUR 100,000,000 Guarantee Facility

Bookrunner & MLA, Sole Co-ordinator Slovenia, Jul 2011

#### Jastrzebska Spólka Weglowa S.A.



Joint Bookrunner Poland, Jul 2011

#### Prime Office AG



IPO

Joint Bookrunner Germany, Jul 2011



L-Bank

EUR 1,500,000,000 1.625%

Senior Bond due Aug 2014 Joint Bookrunner Germany, Aug 2011

#### ENEL



EUR 1,000,000,000 4.125%

Senior Bond due Jul 2017 Joint Bookrunner Italy, Jul 2011





#### **Executive Summary – Private Banking**

#### P&L results:

- ✓ Revenues down (-10.9% q/q) due to lower commissions, mainly sales fees, affected by seasonality and market turmoil; net interest income benefits from volume growth
- ✓ Revenues up on a yearly basis (+5%) thanks to net interest income double digit growth along with interest rate recovery
- ✓ Costs slightly down q/q (-0.4%) and almost flat y/y (+0.3%). Cost/Income at 68%.
- ✓ NOP and PBT down double digit q/q affected by revenues drop, but up y/y
- Ordinary<sup>(1)</sup> Financial Assets decline q/q heavily impacted by negative performance effect (~5 bn); slightly positive net sales (+33 mln) despite adverse market conditions
- Commercial focus on low risk products, mainly liquidity and Group bonds

<sup>(1)</sup> Net of non ordinary assets, i.e. transactions which, due to their nature, large size and low profitability, are not considered ordinary operations (mainly institutional clients and company shares of business owners)



#### **P&L** and Volumes

NOP and PBT down q/q, impacted by revenues slowdown due to

seasonality and market turmoil, but improving y/y

P&L (mIn)	3Q10	2Q11	3Q11	∆ % vs. 2Q11	$\Delta$ % vs. 3Q10
Total Revenues	198	233	208	-10.9% <b>V</b>	<b>7</b> 5.0% ▲
Operating Costs	-141	-142	-141	-0.4% <b>v</b>	0.3%
Gross Operating Profit	57	91	66	-27.3% <b>V</b>	′ 16.7% ▲
LLP	-2	-5	1	n.m. 🔺	n.m. 🛕
Net Operating Profit	55	87	67	-22.6% <b>V</b>	22.2%
Profit Before Taxes	52	85	54	-36.3%	4.2%

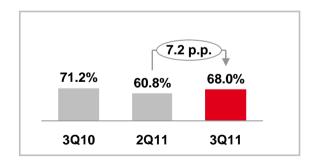
	<u> </u>	7 bp	
65	77	70	
			_
3Q10	2Q11	3Q11	

Revenues / Ordinary TFA avg (bps)

**Private Banking** 

Volumes	Sep 10	EOP Jun 11	Sep 11	$\Delta$ % vs. Jun 11	$\Delta$ % vs. Sep 10
Customers Loans (bn)	7.0	6.9	7.4	7.9%	5.9%
Customers Deposits (bn)	24.7	23.7	23.8	0.3%	-3.9%
Total RWA (bn)	4.1	4.3	4.4	3.3%	7.2%
TFA Total (bn)	154.6	154.3	144.6	-6.3%	-6.5%
FTE (#)	3,009	3,025	3,034	0.3%	0.8%

#### **Cost / Income**







#### **Total Revenues and Operating Costs**

Fees down partly offset by significant Net Interest growth. Good cost control

**Private Banking** Total Revenues (mln) **Operating Costs** (mln) 233 141 142 141 208 198 -0.4% -10.9% Other Revenues 3 HR 75 76 **77** 159 129 134 Fees **NHR** 66 66 64 73 **78 Net Interest** 61 3Q10 2Q11 3Q11 3Q10 2Q11 3Q11  $\Delta$  % vs.  $\Delta$  % vs. 3Q11 3Q11 q/q y/y q/q y/y **Total PB** 208 141 **Total PB** -10.9% 5.0% -0.4% 0.3% 103 74 Italy Italy (1) -17.6% 1.0% 2.0% 1.4% 64 39 Germany Germany -7.2% 2.3% -1.7% -1.9% Austria 37 **Austria** 25 4.2% 22.8% -4.2% 0.0% **Poland** 5 3 Poland -2.1% 17.0% -6.9% 6.9%



<sup>(1)</sup> Including Holding governance costs

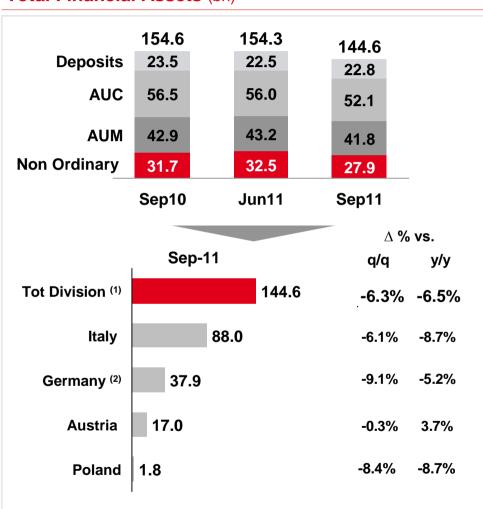
#### Total TFA



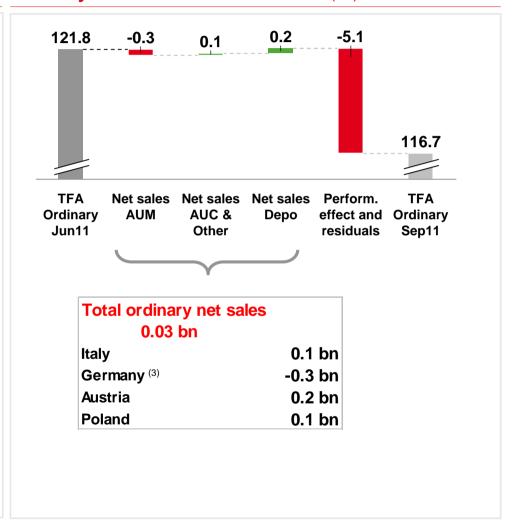
Ordinary TFA decreasing q/q heavily affected by negative performance effect; slight inflows on AUC and on Deposits side

**Private Banking** 

#### Total Financial Assets (bn)



#### Ordinary TFA 3Q11 - Q/Q Evolution (bn)





<sup>(1)</sup> Managerial data, including elisions between Regions

<sup>(2)</sup> Including Luxembourg, 9.7 bn

<sup>(3)</sup> Including Luxembourg, 10 mln



#### **Executive Summary – Asset Management**

- Pioneer Revenues predominantly impacted by unfavourable market conditions other than Net Redemptions throughout the distribution channels
- Revenues / TFA avg. impacted by asset mix deterioration, and by a negative one-off item<sup>(1)</sup>

■ Operating Costs improved (-4.9% q/q, -2.0% y/y) benefiting from a non recurring positive adjustment in HR costs<sup>(2)</sup> and from lower variable compensation. Strict control on other costs that remained flat

■ Cost/income worsened due to drop in revenues

<sup>(1)</sup> Unrealized loss related to B&C shares value decrease, driven by market effect (impacting -3.5 mln net commissions in 3Q11 equal to -0.8 bps on Rev. / TFA avg)

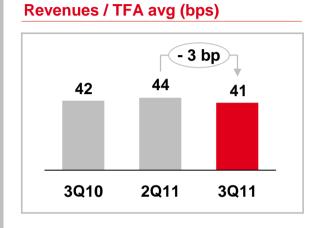


#### **P&L** and Volumes

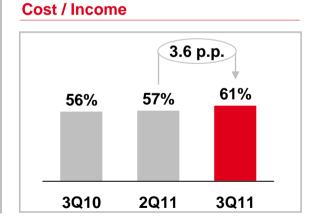
Revenues mainly affected by decreasing TFA; costs under control and improved since Q1

**Asset Management** 

P&L (mIn)	3Q10	2Q11	3Q11	$\Delta$ % vs. 2Q11	$\Delta$ % vs. 3Q10
Total Revenues	203	205	183	<b>-</b> 10.6% ▼	-9.6% <b>▼</b>
Operating Costs	-114	-117	-112	-4.9% <b>▼</b>	-2.0% <b>▼</b>
Operating Profit	89	87	72	-18.1% <b>▼</b>	-19.3% <b>▼</b>
Net Operating Profit	89	87	72	-18.1% <b>▼</b>	-19.3% <b>▼</b>
PBT	80	87	67	<b>-</b> 23.7% ▼	-16.8% <b>▼</b>



Volumes	Sep 10	EOP Jun 11	Sep 11	∆ % vs. Jun 11	$\Delta$ % vs. Sep 10
Total RWA (bn)	1.9	1.8	1.8	-2.2%	-6.0%
TFA (bn)	191.4	184.5	171.3	-7.2%	-10.5%
FTE (#)	1,887	1,951	1,959	0.4%	3.8%

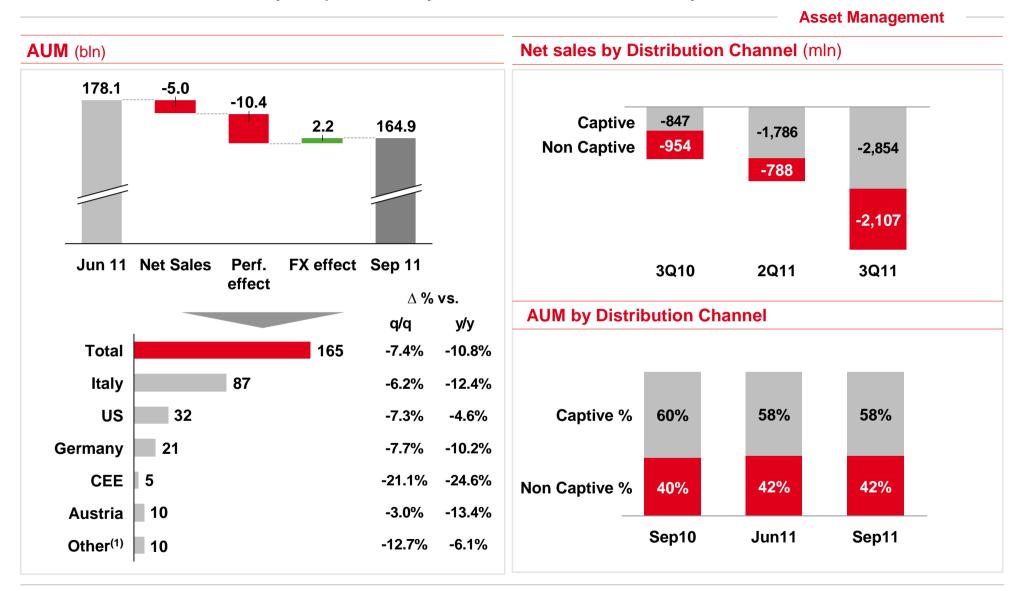


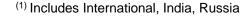




#### **AUM and Net Sales**

#### AuM trend mainly impacted by market turmoil and by lower sales









#### **Executive Summary – CEE**

- Double digit growth in Net Operating Profit (+15.6% q/q, at constant rates) driven by improved revenues (+5% q/q) and stable Costs and LLP (+0.3% q/q and -0.5% respectively); best quarter since 2008
- Solid revenues growth (+5% q/q):
  - Net interest income flat q/q
  - **Higher Fees (+8.2% q/q) in most Countries,** primarily in Turkey (mainly in Retail)
  - Improved trading profit (+36.9% q/q) mainly in Hungary (IR positions realized gain and FX swap) and Croatia
- Costs flat (+0.3% q/q) with some increases in other administrative expenses (mainly real estate and marketing/advertising) off-set by lower staff expenses; Cost/Income improving to 45.4%
- Stable LLP (-0.5% q/q) including impact from government measures concerning FX loans in Hungary; improving by 25.3% y/y across most countries
- POI affected by -44mln renewed impairment of Greek bonds held by Czech Republic and Turkey
- Significant improvement in funding gap due to large increase in customer deposits in Russia
- High FX depreciation in some countries, in particular Russia, Turkey and Hungary



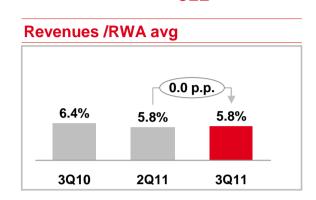


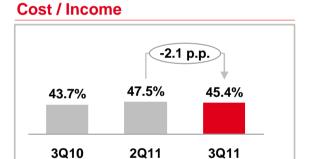
#### **P&L** and Volumes

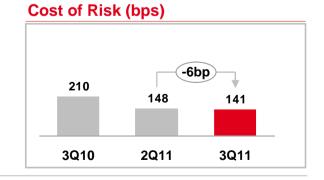
NOP up due to strong operating result and despite impairments on Greek bonds Substantial growth in deposit volumes

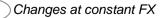
P&L (mln)	3Q10	2Q11	3Q11	$\Delta$ % vs. 2Q11 Constant FX	$\Delta$ % vs. 3Q10 Constant FX
Total Revenues	1,226	1,170	1,197	5.0% 🛕	3.9% 🛕
Operating Costs	-536	-556	-544	0.3%	7.8% 🛕
Gross Operating Profit	690	614	654	9.2% 🔺	0.9% 🛕
LLP	-337	-246	-238	-0.5% ▼	-25.3% <b>▼</b>
Net Operating Profit	353	368	415	15.6% 🔺	26.1% 🛕
Profit Before Taxes	358	402	369	-4.2% <b>▼</b>	11.8% 🔺

Sep 10	EOP Jun 11	Sep 11	$\Delta$ % vs. Jun 11 Constant FX	$\Delta$ % vs. Sep 10 Constant FX
63.9	67.4	67.6	3.0%	11.7%
50.3	51.5	55.8	11.4%	17.6%
76.1	83.0	82.0	1.8%	14.9%
51,631	51,508	51,466	-0.1%	-0.3%
	63.9 50.3 76.1	Sep 10     Jun 11       63.9     67.4       50.3     51.5       76.1     83.0	Sep 10         Jun 11         Sep 11           63.9         67.4         67.6           50.3         51.5         55.8           76.1         83.0         82.0	EOP       Jun 11         Sep 10       Jun 11       Sep 11       Constant FX         63.9       67.4       67.6       3.0%         50.3       51.5       55.8       11.4%         76.1       83.0       82.0       1.8%









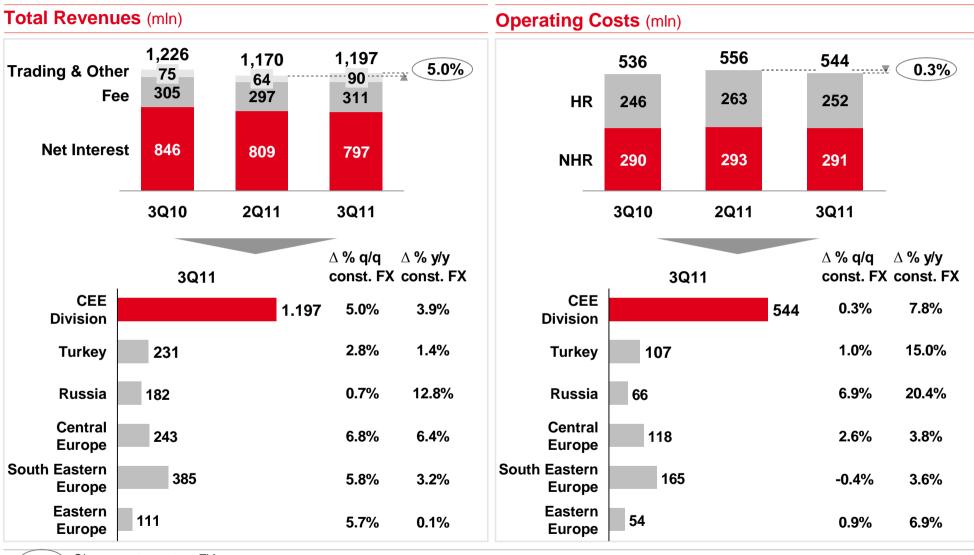


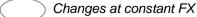


#### **Total Revenues and Operating Costs**

Revenues further improving due to recovery of fee income Operating Costs stable q/q despite business expansion

CEE



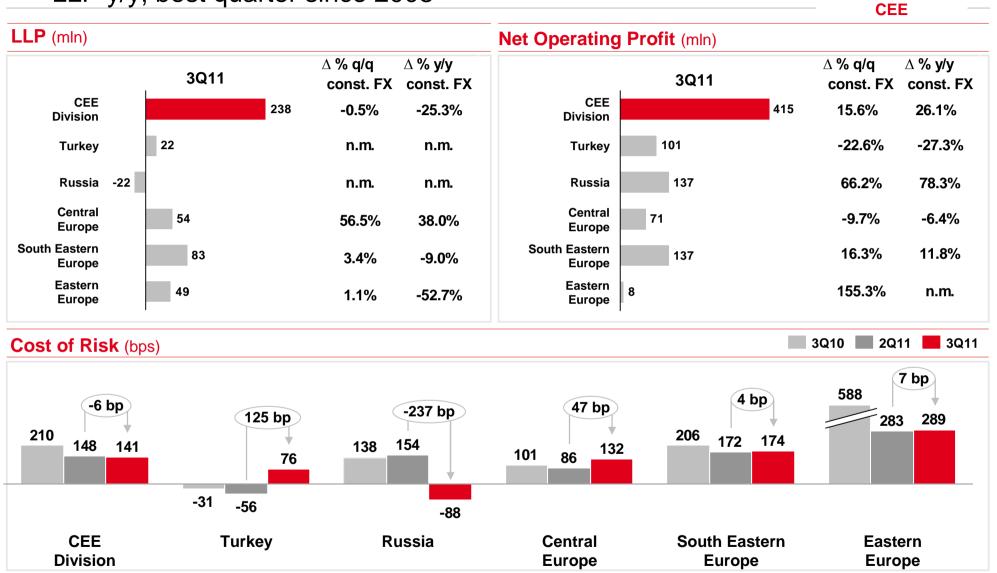


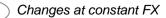




#### **Cost of Risk and Net Operating Profit**

Confirmed positive LLP and CoR trend. NOP up due to high revenues and lower LLP y/y, best quarter since 2008









#### **Executive Summary – POLAND**

- Profit before taxes at 229 mln (+7.3% q/q, +13.7% y/y) driven again by solid gross operating profit (+2.8% q/q, +14.6% y/y)
- **Total revenues improve** (+1.4% q/q, + 8.2% y/y) driven by both Net Interest and Fees
- Loan volumes growth (+5.3% q/q, +10.2% y/y) supported by sound commercial activities on mortgages, consumer and corporate loans
- Excellent cost and risk management with cost/income improved to 47.1% and cost of risk at 62 bp





#### **P&L** and Volumes



#### Confirmed growth on PBT led by solid operational results

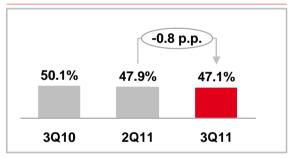
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P&L (mln)	3Q10	2Q11	3Q11	$\Delta$ % vs. 2Q11 Constant FX	$\Delta$ % vs. 3Q10 Constant FX
Total Revenues	456	491	475	1.4% 🛕	8.2% 🛕
Operating Costs	-229	-235	-224	-0.1% ▼	1.9% 🛕
Gross Operating Profit	228	256	251	2.8% 🛕	14.6% 🔺
LLP	-31	-34	-33	1.7% 🛕	11.6% 🔺
Net Operating Profit	197	222	218	3.0% 🛕	15.1% 🔺
Profit Before Taxes	209	223	229	7.3% 🛕	13.7% 🔺

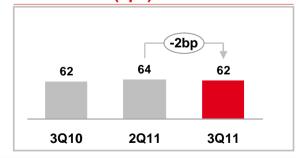
Volumes		EOP		$\Delta$ % vs. Jun 11	∆ % vs. Sep 10
	Sep 10	Jun 11	Sep 11	Constant FX	Constant FX
Customers Loans (bn)	20.8	21.7	20.7	5.3%	10.2%
Customers Deposits (bn)	25.3	24.5	23.7	6.8%	3.8%
Total RWA (bn)	23.3	23.7	23.4	8.4%	11.0%
FTE (#)	20,366	20,074	19,932	-0.7%	-2.1%

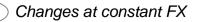
## 8.0% 8.5% 8.1% 3Q10 2Q11 3Q11

#### **Cost / Income**



#### Cost of Risk (bps)









Consolidated Results 3Q11



- ✓ Additional Group Slides
- ✓ Divisional Results
- √ 3Q11 Database





	Q3	Q2	Q1	Q4	Q3	Q2	Q1		r. %	9М	9M	Var. %
(min Euro)	2011	2011	2011	2010	2010	2010	2010	q/q	y/y	2011	2010	y/y
Net interest	3,831	3,903	3,884	3,982	3,893	3,956	3,890	-1.9%	-1.6%	11,618	11,739	-1.0%
Dividends and other income from equity investments	91	126	117	144	69	135	60	-28.0%	+32.3%	333	263	+26.6%
Net fees and commissions	2,004	2,096	2,168	2,155	1,993	2,171	2,136	-4.4%	+0.5%	6,268	6,300	-0.5%
Net trading, hedging and fair value income	-285	290	700	53	381	58	560	n.m.	n.m.	705	999	-29.4%
Net other expenses/income	85	39	59	139	86	114	99	+116.1%	-1.4%	184	299	-38.6%
OPERATING INCOME	5,725	6,455	6,928	6,474	6,422	6,433	6,746	-11.3%	-10.9%	19,108	19,600	-2.5%
Payroll costs	-2,357	-2,342	-2,333	-2,196	-2,356	-2,331	-2,322	+0.6%	+0.0%	-7,032	-7,009	+0.3%
Other administrative expenses	-1,391	-1,418	-1,345	-1,407	-1,330	-1,401	-1,341	-1.9%	+4.6%	-4,153	-4,072	+2.0%
Recovery of expenses	143	113	104	164	111	108	101	+26.6%	+29.4%	361	320	+12.7%
Amortisation & depreciation	-275	-279	-284	-282	-284	-278	-281	-1.5%	-3.1%	-838	-843	-0.6%
Operating costs	-3,879	-3,925	-3,858	-3,720	-3,859	-3,903	-3,842	-1.2%	+0.5%	-11,662	-11,604	+0.5%
OPERATING PROFIT	1,846	2,530	3,070	2,754	2,563	2,530	2,903	-27.0%	-28.0%	7,446	7,996	-6.9%
Net write-downs of loans	-1,848	-1,181	-1,504	-1,751	-1,634	-1,716	-1,791	+56.5%	+13.1%	-4,533	-5,141	-11.8%
NET OPERATING PROFIT	-2	1,349	1,566	1,003	929	814	1,113	-100.1%	-100.2%	2,914	2,856	+2.0%
Provisions for risks and charges	-266	-244	-161	-472	-32	-106	-156	+9.0%	n.m.	-671	-293	+128.7%
Integration costs	-174	-3	-3	-254	-16	-6	-6	n.m.	n.m.	-180	-27	n.m.
Net income from investments	-612	-15	84	-155	4	47	68	n.m.	n.m.	-543	119	n.m.
PROFIT BEFORE TAX	-1,054	1,087	1,486	121	886	749	1,020	n.m.	n.m.	1,519	2,655	-42.8%
Income tax for the period	-149	-463	-555	509	-380	-331	-393	-67.8%	-60.8%	-1,167	-1,104	+5.7%
Profit (Loss) from non-current assets held for sale, after tax	0	0	0	0	0	0	0	n.m.	n.m.	0	0	n.m.
PROFIT (LOSS) FOR THE PERIOD	-1,203	624	932	630	505	418	627	n.m.	n.m.	352	1,551	-77.3%
Minorities	-81	-99	-107	-80	-122	-56	-63	-17.7%	-33.4%	-287	-241	+19.1%
NET PROFIT ATTRIBUTABLE TO THE GROUP BEFORE PPA	-1,284	525	825	550	383	362	564	n.m.	n.m.	66	1,310	-95.0%
Purchase Price Allocation effect	-687	-14	-15	-30	-49	-52	-44	n.m.	n.m.	-716	-145	n.m.
Goodwill impairment	-8,669	0	0	-199	0	-162	0	n.m.	n.m.	-8,669	-162	n.m.
NET PROFIT ATTRIBUTABLE TO THE GROUP	-10,641	511	810	321	334	148	520	n.m.	n.m.	-9,320	1,003	n.m.





## 3Q11 P&L BREAKDOWN

	F&SME Network	F&SME Product Factories	CIB	Private Banking	АМ	CEE	Corporate Centre & Elision	Group
Net interest	1,614	376	1,237	78	2	797	-273	3,831
Dividends and other income from equity investments	0	14	39	1	1	3	34	91
Net fees and commissions	1,022	103	420	129	177	311	-158	2,004
Net trading, hedging and fair value income	16	-7	-145	1	-1	48	-197	-285
Net other expenses/income	5	20	-19	-1	4	39	36	85
OPERATING INCOME	2,657	507	1,532	208	183	1,197	-559	5,725
Payroll costs	-846	-94	-283	-77	-64	-252	-740	-2,357
Other administrative expenses	-1,060	-118	-395	-70	-43	-240	535	-1,391
Recovery of expenses	96	8	5	7	3	0	24	143
Amortisation & depreciation	-35	-8	-7	-1	-7	-52	-165	-275
Operating costs	-1,845	-212	-680	-141	-112	-544	-345	-3,879
OPERATING PROFIT	812	295	852	66	72	654	-904	1,846
Net write-downs of loans	-501	-143	-907	1	0	-238	-59	-1,848
NET OPERATING PROFIT	311	152	-55	67	72	415	-963	-2
Provisions for risks and charges	-12	-2	-104	-4	0	-7	-138	-266
Integration costs	-47	-7	-24	-9	-4	0	-82	-174
Net income from investments	1	-36	-78	0	0	-39	-460	-612
PROFIT BEFORE TAX	253	108	-261	54	67	369	-1,643	-1,054





## F&SME NETWORK P&L

	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Va	r. %	9M	9М	Var. %
(mln Euro)	2011	2011	2011	2010	2010	2010	2010	q/q	y/y	2011	2010	y/y
Net interest	1,614	1,572	1,530	1,517	1,495	1,491	1,527	+2.6%	+8.0%	4,716	4,513	4.5%
Dividends and other income from equity investments	0	3	3	4	0	5	0	n.m.	n.m.	6	5	12.1%
Net fees and commissions	1,022	1,083	1,185	987	980	1,092	1,108	-5.6%	+4.2%	3,289	3,180	3.4%
Net trading, hedging and fair value income	16	17	16	13	13	15	12	-4.1%	+23.6%	48	41	18.4%
Net other expenses/income	5	-3	-8	-17	-14	-5	0	n.m.	-139.5%	-6	-18	-68.5%
OPERATING INCOME	2,657	2,671	2,726	2,504	2,474	2,599	2,649	-0.5%	+7.4%	8,054	7,721	4.3%
Payroll costs	-846	-845	-846	-833	-861	-846	-855	+0.2%	-1.7%	-2,538	-2,562	-0.9%
Other administrative expenses	-1,060	-1,073	-1,045	-1,010	-1,054	-1,076	-1,056	-1.2%	+0.6%	-3,177	-3,186	-0.3%
Recovery of expenses	96	79	72	77	78	76	76	+21.3%	+23.3%	248	230	7.8%
Amortisation & depreciation	-35	-35	-34	-39	-35	-37	-36	+0.1%	-0.7%	-104	-107	-2.8%
Operating costs	-1,845	-1,873	-1,853	-1,805	-1,872	-1,883	-1,871	-1.5%	-1.4%	-5,572	-5,626	-1.0%
OPERATING PROFIT	812	798	872	699	602	716	778	+1.7%	+34.9%	2,482	2,096	18.5%
Net write-downs of loans	-501	-546	-597	-600	-503	-646	-668	-8.2%	-0.4%	-1,643	-1,817	-9.6%
NET OPERATING PROFIT	311	252	276	99	99	70	110	+23.1%	n.m.	839	279	n.m.
Provisions for risks and charges	-12	-16	-20	-57	-8	-2	-26	-26.5%	+54.8%	-48	-36	34.4%
Integration costs	-47	-3	-3	-123	-3	-3	-3	n.m.	n.m.	-52	-10	n.m.
Net income from investments	1	0	1	1	1	-3	10	n.m.	-31.4%	3	9	-71.1%
PROFIT BEFORE TAX	253	234	255	-80	89	62	91	+8.1%	n.m.	742	242	n.m.





## F&SME PRODUCT FACTORIES P&L

	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Va	r. %	9M	9М	Var. %
(mln Euro)	2011	2011	2011	2010	2010	2010	2010	q/q	y/y	2011	2010	y/y
Net interest	376	348	348	355	330	334	324	+8.2%	+14.0%	1,072	989	8.4%
Dividends and other income from equity investments	14	13	0	22	9	3	10	+5.4%	+51.8%	27	23	19.7%
Net fees and commissions	103	97	110	109	107	120	116	+6.6%	-3.2%	310	342	-9.3%
Net trading, hedging and fair value income	-7	6	10	11	8	4	8	n.m.	n.m.	10	20	-53.5%
Net other expenses/income	20	26	21	52	18	21	19	-22.7%	+11.1%	67	58	15.6%
OPERATING INCOME	507	490	489	549	472	483	476	+3.4%	+7.3%	1,486	1,432	3.8%
Payroll costs	-94	-98	-95	-92	-91	-90	-89	-4.0%	+3.5%	-287	-270	6.3%
Other administrative expenses	-118	-120	-125	-125	-114	-121	-125	-1.4%	+3.4%	-362	-360	0.7%
Recovery of expenses	8	8	9	9	10	9	8	+8.3%	-21.2%	25	28	-9.7%
Amortisation & depreciation	-8	-9	-9	-13	-8	-9	-9	-12.9%	-1.7%	-26	-26	1.7%
Operating costs	-212	-219	-219	-220	-203	-210	-215	-3.4%	+4.5%	-650	-628	3.6%
OPERATING PROFIT	295	271	270	328	270	273	262	+9.0%	+9.4%	835	804	3.9%
Net write-downs of loans	-143	-157	-155	-176	-179	-176	-196	-8.7%	-20.2%	-455	-552	-17.5%
NET OPERATING PROFIT	152	114	114	153	90	96	65	+33.3%	+68.1%	380	252	50.7%
Provisions for risks and charges	-2	-5	-4	-25	-5	-3	-2	-60.0%	-62.2%	-10	-10	4.1%
Integration costs	-7	0	0	-2	0	0	0	n.m.	n.m.	-7	0	n.m.
Net income from investments	-36	24	1	10	0	0	0	n.m.	n.m.	-11	0	n.m.
PROFIT BEFORE TAX	108	134	111	135	86	93	64	-19.6%	+25.0%	353	243	45.2%







	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Var	. %	9М	9M	Var. %
(mln Euro)	2011	2011	2011	2010	2010	2010	2010	q/q	y/y	2011	2010	y/y
Net interest	1,237	1,338	1,312	1,411	1,263	1,339	1,265	-7.5%	-2.0%	3,887	3,866	0.5%
Dividends and other income from equity investments	39	35	79	51	20	64	21	+11.4%	+92.6%	153	105	46.1%
Net fees and commissions	420	397	436	433	364	368	395	+5.6%	+15.3%	1,253	1,127	11.2%
Net trading, hedging and fair value income	-145	302	567	57	255	101	421	-148.0%	n.m.	724	776	-6.7%
Net other expenses/income	-19	6	2	-18	7	17	25	n.m.	n.m.	-11	49	-123.3%
OPERATING INCOME	1,532	2,077	2,396	1,935	1,908	1,888	2,127	-26.3%	-19.7%	6,006	5,923	1.4%
Payroll costs	-283	-287	-290	-220	-283	-291	-293	-1.5%	+0.1%	-860	-867	-0.8%
Other administrative expenses	-395	-403	-383	-391	-384	-404	-379	-1.8%	+2.9%	-1,181	-1,167	1.2%
Recovery of expenses	5	4	2	4	3	2	2	+32.1%	+54.1%	11	7	45.4%
Amortisation & depreciation	-7	-6	-7	-10	-9	-10	-9	+17.2%	-24.7%	-20	-28	-26.7%
Operating costs	-680	-692	-678	-617	-673	-702	-679	-1.7%	+1.1%	-2,050	-2,054	-0.2%
OPERATING PROFIT	852	1,385	1,718	1,318	1,235	1,186	1,448	-38.5%	-31.1%	3,955	3,869	2.2%
Net write-downs of loans	-907	-259	-453	-396	-542	-515	-668	n.m.	+67.3%	-1,619	-1,725	-6.2%
NET OPERATING PROFIT	-55	1,126	1,265	922	693	671	780	-104.9%	-107.9%	2,337	2,144	9.0%
Provisions for risks and charges	-104	-99	-51	-543	4	-16	-5	+4.6%	n.m.	-254	-17	n.m.
Integration costs	-24	0	0	-22	-2	-1	0	n.m.	n.m.	-25	-3	n.m.
Net income from investments	-78	3	60	-54	7	20	34	n.m.	n.m.	-15	61	-124.7%
PROFIT BEFORE TAX	-261	1,030	1,274	303	702	674	810	-125.4%	-137.3%	2,043	2,186	-6.5%







	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Va	r. %	9M	9М	Var. %
(mln Euro)	2011	2011	2011	2010	2010	2010	2010	q/q	y/y	2011	2010	y/y
Net interest	797	809	818	820	846	827	787	-1.5%	-5.8%	2,423	2,460	-1.5%
Dividends and other income from equity investments	3	6	3	4	5	4	1	-54.5%	-51.0%	11	10	15.1%
Net fees and commissions	311	297	289	313	305	301	275	+4.7%	+2.1%	897	881	1.9%
Net trading, hedging and fair value income	48	35	38	69	42	14	20	+35.4%	+14.3%	121	76	59.6%
Net other expenses/income	39	23	14	19	28	15	1	+72.4%	+40.4%	76	44	73.6%
OPERATING INCOME	1,197	1,170	1,162	1,224	1,226	1,161	1,083	+2.3%	-2.3%	3,529	3,470	1.7%
Payroll costs	-252	-263	-254	-252	-246	-251	-237	-4.1%	+2.6%	-770	-733	5.0%
Other administrative expenses	-240	-243	-233	-270	-240	-232	-221	-1.3%	-0.1%	-715	-692	3.3%
Recovery of expenses	0	0	0	0	0	0	0	n.m.	-100.0%	0	1	-43.9%
Amortisation & depreciation	-52	-50	-49	-42	-51	-51	-50	+3.7%	+1.4%	-151	-152	-0.7%
Operating costs	-544	-556	-536	-564	-536	-534	-506	-2.2%	+1.4%	-1,636	-1,577	3.7%
OPERATING PROFIT	654	614	625	660	690	627	577	+6.4%	-5.2%	1,894	1,893	0.0%
Net write-downs of loans	-238	-246	-274	-449	-337	-324	-316	-3.2%	-29.2%	-759	-977	-22.3%
NET OPERATING PROFIT	415	368	351	211	353	303	260	+12.8%	+17.6%	1,135	916	23.9%
Provisions for risks and charges	-7	-8	-2	-7	-13	-11	-6	-17.3%	-50.3%	-16	-30	-45.8%
Integration costs	0	-1	-1	-1	-1	-1	-1	-61.2%	-60.3%	-2	-3	-21.8%
Net income from investments	-39	43	2	7	19	8	11	n.m.	n.m.	6	39	-84.6%
PROFIT BEFORE TAX	369	402	351	211	358	300	264	-8.1%	+3.1%	1,122	922	21.7%





## PRIVATE BANKING P&L

	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Var. %	9M	9M	Var. %
(mln Euro)	2011	2011	2011	2010	2010	2010	2010	q/q y/y	2011	2010	y/y
Net interest	78	73	64	67	61	55	58	+6.9% +27.3%	215	173	23.8%
Dividends and other income from equity investments	1	1	1	7	1	2	0	-54.1% +15.4%	3	3	29.5%
Net fees and commissions	129	159	173	142	134	170	180	-18.8% -3.6%	462	484	-4.7%
Net trading, hedging and fair value income	1	1	2	1	1	1	1	+8.2% -12.8%	3	3	4.8%
Net other expenses/income	-1	-1	0	0	1	0	0	-2.9% n.m.	-2	1	n.m.
OPERATING INCOME	208	233	240	217	198	228	239	-10.9% +5.0%	682	664	2.6%
Payroll costs	-77	-76	-75	-75	-75	-74	-75	+1.8% +2.5%	-228	-225	1.6%
Other administrative expenses	-70	-67	-68	-66	-67	-69	-67	+3.7% +4.8%	-205	-203	0.6%
Recovery of expenses	7	3	2	2	2	2	2	n.m. n.m.	12	7	82.8%
Amortisation & depreciation	-1	-1	-1	-1	-1	-1	-2	-0.1% +1.7%	-4	-4	-2.0%
Operating costs	-141	-142	-142	-140	-141	-143	-142	-0.4% +0.3%	-425	-426	-0.2%
OPERATING PROFIT	66	91	99	78	57	85	97	-27.3% +16.7%	257	239	7.5%
Net write-downs of loans	1	-5	-1	-2	-2	0	-1	-111.3% -125.7%	-5	-3	60.3%
NET OPERATING PROFIT	67	87	98	76	55	85	95	-22.6% +22.2%	251	235	6.8%
Provisions for risks and charges	-4	-1	0	2	-2	-2	-1	n.m. +130.6%	-5	-5	18.1%
Integration costs	-9	0	0	-23	-1	0	0	n.m. n.m.	-9	-1	n.m.
Net income from investments	0	-1	0	0	-1	0	0	-86.2% -84.6%	-1	-1	43.6%
PROFIT BEFORE TAX	54	85	97	54	52	83	94	-36.3% +4.2%	236	229	2.9%





## ASSET MANAGEMENT P&L

	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Va	r. %	9М	9М	Var. %
(mln Euro)	2011	2011	2011	2010	2010	2010	2010	q/q	y/y	2011	2010	y/y
Net interest	2	3	3	2	2	1	2	-19.4%	+48.8%	8	5	77.7%
Dividends and other income from equity investments	1	1	2	1	1	1	1	+5.4%	+10.4%	4	3	16.6%
Net fees and commissions	177	201	205	214	201	205	199	-12.1%	-11.7%	584	605	-3.6%
Net trading, hedging and fair value income	-1	0	0	0	2	-1	1	n.m.	n.m.	-1	2	n.m.
Net other expenses/income	4	-1	6	3	-3	2	-1	n.m.	n.m.	9	-2	n.m.
OPERATING INCOME	183	205	215	220	203	209	202	-10.6%	-9.6%	603	613	-1.6%
Payroll costs	-64	-71	-70	-80	-63	-71	-68	-9.0%	+1.5%	-205	-202	1.4%
Other administrative expenses	-43	-43	-43	-47	-46	-44	-47	+0.9%	-6.2%	-129	-137	-5.9%
Recovery of expenses	3	3	3	3	3	3	3	-15.6%	-19.2%	9	10	-7.6%
Amortisation & depreciation	-7	-7	-7	-7	-8	-9	-8	-4.4%	-13.3%	-21	-25	-15.6%
Operating costs	-112	-117	-118	-132	-114	-120	-121	-4.9%	-2.0%	-347	-355	-2.4%
OPERATING PROFIT	72	87	98	89	89	89	81	-18.1%	-19.3%	257	258	-0.6%
Net write-downs of loans	0	0	0	0	0	0	0	n.m.	n.m.	0	0	n.m.
NET OPERATING PROFIT	72	87	98	89	89	89	81	-18.1%	-19.3%	257	258	-0.6%
Provisions for risks and charges	0	0	-1	-6	2	-2	-1	n.m.	-100.0%	-1	-1	-33.2%
Integration costs	-4	0	0	0	-10	0	1	n.m.	-53.2%	-4	-9	-48.8%
Net income from investments	0	0	1	0	0	0	0	n.m.	-21.8%	0	-1	n.m.
PROFIT BEFORE TAX	67	87	98	82	80	86	81	-23.7%	-16.8%	252	248	1.6%





	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Va	r. %	9M	9М	Var. %
(mln Euro)	2011	2011	2011	2010	2010	2010	2010	q/q	y/y	2011	2010	y/y
Net interest	281	284	269	268	257	249	252	-1.3%	+9.0%	834	759	+9.9%
Dividends and other income from equity investments	4	7	5	2	5	7	5	-44.6%	-25.7%	17	17	-2.9%
Net fees and commissions	148	164	153	157	148	151	141	-10.0%	-0.3%	465	440	+5.6%
Net trading, hedging and fair value income	37	32	37	42	39	36	34	+18.1%	-4.6%	106	109	-3.5%
Net other expenses/income	5	4	2	3	6	3	4	+46.0%	-11.4%	11	13	-15.8%
OPERATING INCOME	475	491	466	472	456	446	436	-3.3%	+4.1%	1,432	1,338	+7.0%
Payroll costs	-119	-127	-125	-134	-119	-119	-118	-6.1%	+0.2%	-371	-356	+4.3%
Other administrative expenses	-83	-85	-81	-80	-84	-83	-83	-2.8%	-1.7%	-249	-250	-0.7%
Recovery of expenses	0	0	0	0	0	0	0	n.m.	n.m.	1	1	+27.9%
Amortisation & depreciation	-22	-23	-24	-22	-25	-24	-27	-4.8%	-12.6%	-69	-76	-8.8%
Operating costs	-224	-235	-229	-236	-229	-225	-227	-4.9%	-2.0%	-688	-681	+1.0%
OPERATING PROFIT	251	256	237	236	228	221	208	-1.8%	+10.3%	744	657	+13.2%
Net write-downs of loans	-33	-34	-34	-32	-31	-36	-35	-3.0%	+6.1%	-101	-102	-1.0%
NET OPERATING PROFIT	218	222	203	204	197	185	173	-1.7%	+11.0%	643	555	+15.8%
Provisions for risks and charges	0	0	0	-13	0	0	0	n.m.	n.m.	0	0	-145.1%
Integration costs	0	0	0	0	0	0	0	n.m.	n.m.	0	0	n.m.
Net income from investments	11	1	0	3	12	6	9	n.m.	-9.2%	12	27	-54.3%
PROFIT BEFORE TAX	229	223	203	194	209	192	182	+2.6%	+9.8%	655	582	+12.5%





## GROUP BALANCE SHEET

	September	June	March	December	September	June	March	Var.
(mln Euro)	2011	2011	2011	2010	2010	2010	2010	y/y %
Cash and cash balances	5,566	6,596	5,982	6,414	4,935	7,225	5,796	+12.8%
Financial assets held for trading	140,008	107,203	106,400	122,551	156,983	152,100	138,495	-10.8%
Loans and receivables with banks	72,474	71,544	67,319	70,215	77,977	80,295	91,862	-7.1%
Loans and receivables with customers	562,447	561,792	558,825	555,653	558,836	558,770	563,894	+0.6%
Financial investments	96,886	97,352	96,373	96,148	89,286	76,679	70,906	+8.5%
Hedging instruments	18,626	10,718	9,828	13,616	18,679	17,520	15,557	-0.3%
Property, plant and equipment	12,288	12,345	12,629	12,611	12,155	12,148	12,161	+1.1%
Goodwill	11,529	20,244	20,293	20,428	20,570	20,808	20,815	-44.0%
Other intangible assets	4,034	5,007	5,061	5,164	5,082	5,213	5,288	-20.6%
Taxassets	13,519	12,329	12,797	12,961	12,615	12,375	12,949	+7.2%
Non-current assets and disposal groups classified as held for sale	376	798	726	776	823	853	640	-54.4%
Other assets	12,544	12,845	14,744	12,949	10,863	10,658	10,505	+15.5%
Total assets	950,296	918,772	910,977	929,488	968,804	954,644	948,867	-1.9%

	September	June	March	December	September	June	March	Var.
(mln Euro)	2011	2011	2011	2010	2010	2010	2010	y/y %
Deposits from banks	139,476	115,688	112,908	111,735	106,059	115,363	112,828	+31.5%
Deposits from customers and debt securities in issue	559,230	585,936	582,369	583,239	588,570	577,346	592,539	-5.0%
Financial liabilities held for trading	137,734	98,035	97,016	114,099	149,382	139,487	122,753	-7.8%
Financial liabilities designated at fair value	912	1,065	1,156	1,268	1,351	1,423	1,601	-32.4%
Hedging instruments	17,265	10,040	8,447	12,479	17,105	16,505	14,248	+0.9%
Provisions for risks and charges	8,615	8,252	8,156	8,088	7,858	7,957	8,010	+9.6%
Taxliabilities	5,873	5,356	5,821	5,837	6,533	6,229	7,174	-10.1%
Liabilities included in disposal groups classified as held for sale	260	976	761	1,395	1,017	403	262	-74.5%
Other liabilities	25,367	25,302	26,153	23,645	23,004	22,178	20,712	+10.3%
Minorities	3,271	3,397	3,502	3,479	3,438	3,326	3,452	-4.8%
Shareholders' equity	52,292	64,726	64,686	64,224	64,487	64,428	65,288	-18.9%
- Capital and reserves	62,621	63,384	64,259	63,237	63,274	63,664	64,135	-1.0%
- Available-for-sale assets fair value reserve and								
cash-flow hedging reserve	-1,008	20	-384	-336	210	95	633	n.m.
- Net profit	-9,320	1,321	810	1,323	1,003	669	520	-100.9%
Total liabilities and shareholders' equity	950,296	918,772	910,977	929,488	968,804	954,644	948,867	-1.9%





## CUSTOMER LOANS BREAKDOWN

	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Va	r. %
(mln Euro)	2011	2011	2011	2010	2010	2010	2010	q/q	y/y
F&SME Network	202,732	205,151	201,888	203,478	206,643	205,205	205,538	-1.2%	-1.9%
Italy	128,076	128,735	126,077	125,708	128,586	126,569	126,537	-0.5%	-0.4%
Germany	44,274	44,971	45,832	46,885	47,800	48,639	49,137	-1.5%	-7.4%
Austria	21,381	22,053	21,089	22,122	21,831	22,090	21,826	-3.0%	-2.1%
Poland	8,999	9,392	8,890	8,764	8,426	7,907	8,038	-4.2%	+6.8%
F&SME Product Factories	54,120	54,081	53,881	54,460	52,225	52,579	52,503	+0.1%	+3.6%
Asset Gathering	746	886	875	1,025	1,160	1,196	982	-15.9%	-35.7%
Consumer Finance	9,999	10,117	9,992	9,624	9,395	9,178	9,102	-1.2%	+6.4%
Leasing	36,231	35,895	35,690	35,697	35,170	35,373	35,518	+0.9%	+3.0%
Factoring	7,151	7,190	7,331	8,120	6,506	6,838	6,909	-0.5%	+9.9%
CIB	216,658	216,596	214,893	212,826	211,271	220,513	218,905	+0.0%	+2.5%
Italy	79,898	80,646	77,861	76,196	75,387	80,065	80,158	-0.9%	+6.0%
Germany	84,382	82,740	84,414	84,167	83,030	87,028	86,004	+2.0%	+1.6%
Austria	41,449	41,849	41,592	41,420	41,680	42,722	42,433	-1.0%	-0.6%
Poland	11,256	11,681	11,353	11,376	11,504	11,036	10,637	-3.6%	-2.2%
Private Banking	7,409	6,867	7,031	6,970	6,995	7,062	6,974	+7.9%	+5.9%
Asset Management	n.m.	n.m.	n.m.						
CEE	67,632	67,444	65,462	66,308	63,872	64,574	61,962	+0.3%	+5.9%
Corporate Center, GBS and elisions	13,895	11,653	15,671	11,611	17,815	8,820	18,012	+19.2%	-22.0%
TOTAL GROUP	562,447	561,792	558,825	555,653	558,836	558,770	563,894	+0.1%	+0.6%
o.w. Italy	279,724	279,303	278,807	271,359	277,959	272,938	281,045	+0.2%	+0.6%
o.w. Germany	136,429	135,197	136,442	139,285	138,297	142,579	142,752	+0.9%	-1.4%
o.w. Austria	63,487	64,168	63,108	63,803	63,817	65,161	64,547	-1.1%	-0.5%
o.w. Poland	20,738	21,667	20,924	20,912	20,762	19,732	19,564	-4.3%	-0.1%
o.w. CEE Countries	67,632	67,444	65,462	66,308	63,872	64,574	61,962	+0.3%	+5.9%
o.w. Elisions infra-countries	-5,564	-5,987	-5,917	-6,015	-5,870	-6,215	-5,976	-7.1%	-5.2%





## GROUP ASSET QUALITY

	September	June	March	December (1)	September	June	December	December	Va	ar.%
(mln Euro)	2011	2011	2011	2010	2010	2010	2009	2008	q/q	у/у
NPLs - Face value	42,070	40,414	39,335	38,538	37,784	36,979	32,836	27,949	+4.1%	+11.3%
Writedowns	24,510	23,685	23,145	22,158	22,677	22,106	20,144	17,619	+3.5%	+8.1%
as a percentage of face value (Coverage Ratio)	58.3%	58.6%	58.8%	57.5%	60.0%	59.8%	61.3%	63.0%	-35bp	-176bp
NPLs - Carrying value	17,560	16,729	16,191	16,380	15,107	14,873	12,692	10,329	+5.0%	+16.2%
Doubtful Loans - Face value	18,008	18,633	18,873	19,035	18,541	18,755	16,430	8,868	-3.4%	-2.9%
Writedowns	5,709	6,009	5,855	5,937	5,333	5,421	4,883	2,795	-5.0%	+7.0%
as a percentage of face value (Coverage Ratio)	31.7%	32.2%	31.0%	31.2%	28.8%	28.9%	29.7%	31.5%	-55bp	294bp
Doubtful Loans - Carrying value	12,300	12,624	13,018	13,098	13,208	13,334	11,547	6,073	-2.6%	-6.9%
Restructured Loans - Face value	7,167	6,690	6,502	6,207	4,954	4,076	4,436	1,856	+7.1%	+44.7%
Writedowns	1,768	1,470	1,295	1,264	1,044	880	1,130	593	+20.3%	+69.3%
as a percentage of face value (Coverage Ratio)	24.7%	22.0%	19.9%	20.4%	21.1%	21.6%	25.5%	31.9%	270bp	360bp
Restructured Loans - Carrying value	5,399	5,221	5,207	4,943	3,910	3,196	3,306	1,263	+3.4%	+38.1%
Past-due Loans - Face value	4,393	4,170	4,265	4,434	3,888	3,882	3,932	2,205	+5.3%	+13.0%
Writedowns	608	538	536	592	411	405	428	282	+13.0%	+48.0%
as a percentage of face value (Coverage Ratio)	13.8%	12.9%	12.6%	13.3%	10.6%	10.4%	10.9%	12.8%	93bp	327bp
Past-due Loans - Carrying value	3,785	3,632	3,729	3,843	3,477	3,476	3,504	1,924	+4.2%	+8.9%
Total Impaired Loans - Face value	71,638	69,908	68,975	68,215	65,168	63,692	57,634	40,877	+2.5%	+9.9%
Writedowns	32,594	31,702	30,830	29,951	29,465	28,812	26,585	21,289	+2.8%	+10.6%
as a percentage of face value (Coverage Ratio)	45.5%	45.3%	44.7%	43.9%	45.2%	45.2%	46.1%	52.1%	15bp	28bp
Total Impaired Loans - Carrying value	39,044	38,206	38,145	38,264	35,703	34,880	31,049	19,589	+2.2%	+9.4%
Total Performing Loans - Face value	526,374	526,417	523,622	520,457	526,083	526,910	537,032	595,561	-0.0%	+0.1%
Writedowns	2,971	2,831	2,943	3,068	2,949	3,020	3,096	2,669	+4.9%	+0.7%
as a percentage of face value (Coverage Ratio)	0.6%	0.5%	0.6%	0.6%	0.6%	0.6%	0.6%	0.4%	3bp	bp
Total Performing Loans - Carrying value	523,403	523,586	520,680	517,389	523,134	523,890	533,937	592,892	-0.0%	+0.1%

<sup>72 &</sup>lt;sup>(1)</sup> Starting from 1Q11 results the method to lead local classifications of customer exposures of the CEE Countries to Bank of Italy ones has been revised. This has required a restatement of Dec 2010 figures for a homogeneous comparison





### DIRECT FUNDING BREAKDOWN

	Q3	Q2	Q1	Q4	Q3	Q2	Q1		r. %
(mln Euro)	2011	2011	2011	2010	2010	2010	2010	q/q	y/y
F&SME Network	171,568	171,189	170,107	173,282	177,281	178,170	177,525	+0.2%	-3.2%
Italy	95,096	94,550	94,498	97,349	99,244	102,174	102,783	+0.6%	-4.2%
Germany	41,183	40,357	39,483	39,252	42,248	39,384	39,149	+2.0%	-2.5%
Austria	23,219	23,384	23,098	23,516	23,130	24,415	23,034	-0.7%	+0.4%
Poland	12,070	12,898	13,028	13,166	12,658	12,197	12,558	-6.4%	-4.6%
F&SME Product Factories	19,606	17,988	16,574	15,589	15,514	16,357	17,014	+9.0%	+26.4%
Asset Gathering	18,030	16,282	14,722	13,024	13,402	13,775	14,050	+10.7%	+34.5%
Consumer Finance	0	0	0	0	-1	-1	0	n.m.	-100.0%
Leasing	1,332	1,485	1,625	2,340	1,884	2,341	2,747	-10.3%	-29.3%
Factoring	250	231	232	232	232	255	230	+7.9%	+7.6%
CIB	106,133	131,538	125,670	131,245	138,500	129,355	146,314	-19.3%	-23.4%
Italy	23,259	36,752	35,625	39,221	47,089	40,795	54,627	-36.7%	-50.6%
Germany	49,870	62,345	57,714	59,296	56,191	54,278	55,767	-20.0%	-11.2%
Austria	22,324	21,878	22,144	22,040	23,611	23,426	25,121	+2.0%	-5.4%
Poland	10,931	10,811	10,433	10,936	11,863	11,114	11,133	+1.1%	-7.9%
Private Banking	24,692	24,405	23,872	24,974	24,945	25,840	25,512	+1.2%	-1.0%
Italy	9,293	9,170	8,779	9,897	9,686	9,928	9,922	+1.3%	-4.1%
Germany	7,767	8,082	7,871	8,150	8,588	9,010	8,977	-3.9%	-9.6%
Austria	6,270	5,753	5,761	5,419	5,193	5,477	5,227	+9.0%	+20.7%
Poland	1,363	1,400	1,460	1,509	1,479	1,425	1,387	-2.7%	-7.9%
Asset Management	n.m.	n.m.	n.m.						
CEE	59,599	55,084	55,103	56,902	53,228	53,941	51,618	+8.2%	+12.0%
Corporate Center, GBS and elisions	177,632	185,732	191,044	181,245	179,102	173,683	174,556	-4.4%	-0.8%
TOTAL GROUP	559,230	585,936	582,369	583,239	588,570	577,346	592,539	-4.6%	-5.0%
o.w. Italy	280,045	294,064	295,144	289,671	295,190	284,350	296,541	-4.8%	-5.1%
o.w. Germany	146,998	161,797	155,662	157,119	158,607	154,162	157,894	-9.1%	-7.3%
o.w. Austria	74,220	73,637	72,694	70,939	72,385	73,424	75,780	+0.8%	+2.5%
o.w. Poland	24,191	24,809	24,675	25,536	25,643	24,341	24,599	-2.5%	-5.7%
o.w. CEE Countries	59,599	55,084	55,103	56,902	53,228	53,941	51,618	+8.2%	+12.0%
o.w. Elisions infra-countries	-25,822	-23,455	-20,908	-16,929	-16,483	-12,871	-13,893	+10.1%	+56.7%





## GROUP REGULATORY CAPITAL AND RATIOS UNDER BASEL 2

#### Capital

	September	June	March	December	September	June	March	December	December	Change	
(min Euro)	2011	2011	2011	2010	2010	2010	2010	2009	2008	q/q	y/y
Core Capital	39,344	40,618	40,217	39,006	39,047	38,624	38,524	34,435	30,755	-3.1%	+0.8%
Tier I Capital	43,539	44,168	44,249	43,037	43,848	43,071	42,855	39,034	34,843	-1.4%	-0.7%
Total Capital	57,594	60,047	59,787	57,655	58,821	58,472	58,259	54,372	54,544	-4.1%	-2.1%
Total RWA (bn)	450,011	445,160	443,727	454,850	453,478	459,047	455,955	452,388	512,532	+1.1%	-0.8%
Hybrids included in Tier I Capital	4,454	3,764	4,286	4,352	5,152	4,789	4,667	4,967	4,458	+18.3%	-13.5%

#### **Ratios**

	September	June	March	December	September	June	March	December	December	Delta	
(%)	2011	2011	2011	2010	2010	2010	2010	2009	2008	q/q	y/y
Core Tier I Ratio	8.74%	9.12%	9.06%	8.58%	8.61%	8.41%	8.45%	7.61%	6.00%	-38bp	13bp
Tier I Ratio	9.68%	9.92%	9.97%	9.46%	9.67%	9.38%	9.40%	8.63%	6.80%	-25bp	1bp
Total Capital Ratio	12.80%	13.49%	13.47%	12.68%	12.97%	12.74%	12.78%	12.02%	10.64%	-69bp	-17bp
Hybrids as % of Tier I capital	10.23%	8.52%	9.69%	10.11%	11.75%	11.12%	10.89%	12.72%	12.79%	171bp	-152bp
note: maximum allowed by Bol	20%	20%	20%	20%	20%	20%	20%	20%	20%		





## GROUP RWA EOP BREAKDOWN

	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Va	r. %
(mln Euro)	2011	2011	2011	2010	2010	2010	2010	q/q	у/у
F&SME Network	93,917	92,016	86,121	92,622	93,758	89,894	91,748	+2.1%	+0.2%
Italy	57,821	56,800	51,971	52,945	52,710	53,784	57,357	+1.8%	+9.7%
Germany	14,608	14,208	13,889	15,447	15,299	15,005	14,667	+2.8%	-4.5%
Austria	13,305	12,537	12,218	16,325	17,929	13,799	12,149	+6.1%	-25.8%
Poland	8,183	8,470	8,044	7,905	7,820	7,306	7,575	-3.4%	+4.6%
F&SME Product Factories	47,620	46,737	46,646	46,380	42,329	42,796	42,929	+1.9%	+12.5%
Asset Gathering	2,162	2,215	2,136	2,080	1,871	1,948	2,291	-2.4%	+15.6%
Consumer Finance	8,535	8,440	8,142	8,069	7,628	7,650	7,353	+1.1%	+11.9%
Leasing	31,655	31,048	30,867	30,485	28,609	28,885	28,586	+2.0%	+10.6%
Factoring	5,267	5,033	5,502	5,745	4,220	4,313	4,698	+4.6%	+24.8%
CIB	186,485	187,529	190,167	198,594	205,300	212,627	212,043	-0.6%	-9.2%
Italy	68,445	69,008	68,496	69,383	74,685	75,837	78,026	-0.8%	-8.4%
Germany	87,551	86,801	90,232	96,065	97,062	102,719	99,977	+0.9%	-9.8%
Austria	16,713	17,920	18,507	19,716	19,815	20,743	20,031	-6.7%	-15.7%
Poland	13,775	13,800	12,931	13,430	13,738	13,329	14,009	-0.2%	+0.3%
Private Banking	4,413	4,273	4,127	4,368	4,117	4,023	3,810	+3.3%	+7.2%
Asset Management	1,797	1,837	1,804	1,896	1,912	1,966	1,781	-2.2%	-6.0%
CEE	82,034	82,951	78,825	79,178	76,107	77,059	72,124	-1.1%	+7.8%
Corporate Center, GBS and elisions	33,744	29,817	36,036	31,811	29,955	30,682	31,521	+13.2%	+12.7%
TOTAL GROUP	450,011	445,160	443,727	454,850	453,478	459,047	455,955	+1.1%	-0.8%
o.w. Italy	194,296	194,571	190,737	191,097	192,272	195,541	202,157	-0.1%	+1.1%
o.w. Germany	112,447	110,998	114,397	121,413	122,415	127,816	125,205	+1.3%	-8.1%
o.w. Austria	32,786	33,241	33,802	39,219	41,037	37,972	35,912	-1.4%	-20.1%
o.w. Poland	23,421	23,725	22,730	22,969	23,258	22,315	22,915	-1.3%	+0.7%
o.w. CEE Countries	82,034	82,951	78,825	79,178	76,107	77,059	72,124	-1.1%	+7.8%
o.w. Elisions infra-countries	5,027	-326	3,237	974	-1,611	-1,656	-2,358	n.m.	n.m.





## GROUP FTE BREAKDOWN

	Q3	Q2	Q1	Q4	Q3	Q2	Q1	V	ar.
(mln Euro)	2011	2011	2011	2010	2010	2010	2010	q/q	y/y
F&SME Network	56,076	56,335	56,524	57,414	57,144	57,732	57,885	-259	-1,069
Italy	30,574	30,917	31,020	31,895	31,997	32,419	32,415	-344	-1,424
Germany	7,485	7,479	7,498	7,511	7,017	7,094	7,156	6	468
Austria	3,916	3,741	3,737	3,748	3,695	3,630	3,635	175	221
Poland	14,101	14,197	14,268	14,260	14,435	14,589	14,680	-96	-334
F&SME Product Factories	6,192	6,065	6,010	5,850	5,804	5,731	5,760	127	388
CIB	9,474	9,637	9,646	9,599	9,557	9,563	9,665	-163	-83
Italy	2,769	2,923	2,927	2,962	2,978	2,969	2,989	-155	-209
Germany	3,563	3,520	3,501	3,423	3,415	3,421	3,487	43	148
Austria	1,232	1,242	1,221	1,217	1,157	1,146	1,153	-11	74
Poland	1,911	1,951	1,997	1,996	2,007	2,027	2,036	-40	-95
Private Banking	3,034	3,025	3,019	3,018	3,009	3,004	2,997	9	25
Italy	1,605	1,605	1,616	1,622	1,617	1,627	1,620	0	-12
Germany	767	762	753	751	745	740	731	5	22
Austria	559	553	547	544	536	528	526	6	23
Poland	104	106	102	100	112	109	121	-2	-8
Asset Management	1,959	1,951	1,966	1,877	1,887	1,902	1,929	8	72
CEE	51,466	51,508	51,591	51,608	51,631	51,742	51,788	-41	-165
Corporate Center, GBS	32,350	32,041	31,924	32,643	32,136	32,182	32,354	310	214
TOTAL GROUP	160,552	160,562	160,679	162,009	161,169	161,857	162,378	-9	-616
o.w. Italy	61,694	62,114	62,410	63,423	63,339	63,553	63,622	-420	-1,646
o.w. Germany	19,552	19,106	18,768	19,146	18,364	18,199	18,502	446	1,187
o.w. Austria	7,908	7,760	7,722	7,690	7,468	7,847	7,881	148	440
o.w. Poland	19,932	20,074	20,188	20,143	20,366	20,516	20,586	-141	-434
o.w. CEE Countries	51,466	51,508	51,591	51,608	51,631	51,742	51,788	-41	-165

